

2014 Annual Budget

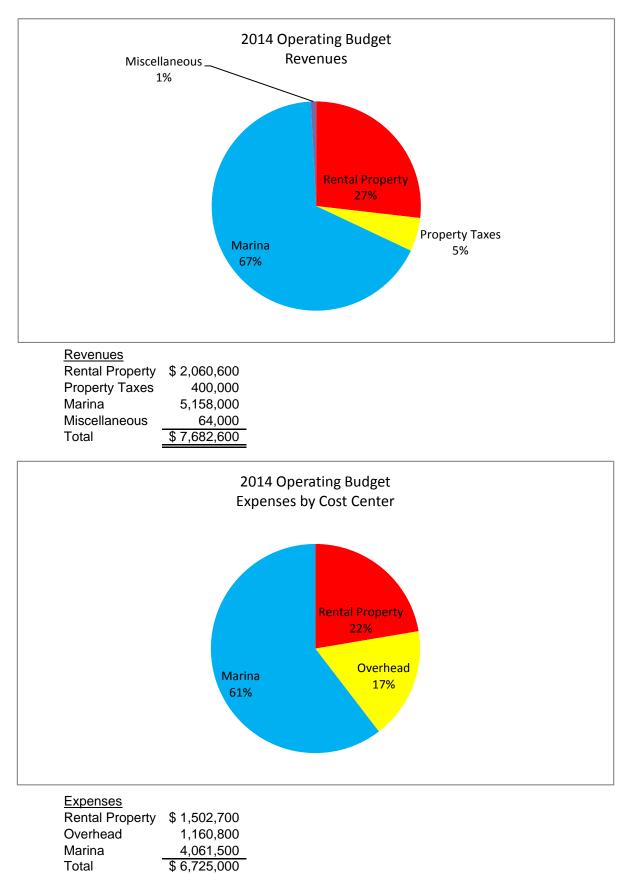
Approved November 12, 2013

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Port of Edmonds 2014 Budget Packet

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Port of Edmonds 2014 Operating Budget



Port of Edmonds 2014 Combined Operating Budget

	Marina	Property	Overhead	Combined
	Budget	Budget	Budget	Budget
Revenues				
Marina Operations				
Electrical Fees	128,000			128,000
Environmental	108,000			108,000
Environmental Fee - Boatyard	21,000			21,000
Fuel Sales	823,000			823,000
Launcher	80,000			80,000
Miscellaneous	35,000		33,000	68,000
Moorage - Guest	150,000			150,000
Moorage - Permanent	2,952,000			2,952,000
Dry Storage Revenue	655,000			655,000
Parking	25,000			25,000
Travelift	92,000			92,000
Boatyard	76,000			76,000
Late Fees	13,000			13,000
Total Marina Operations	5,158,000		33,000	5,191,000
Rental Properties				
Harbor Square Property		1,523,900		1,523,900
Anthony's		258,000		258,000
Bud's Bait		7,300		7,300
Edmonds Yacht Sales		3,400		3,400
Harbor Square Athletic Club		120,000		120,000
Landing		95,000		95,000
Yacht Club		53,000		53,000
Total Rental Properties		2,060,600		2,060,600
Total Revenue	5,158,000	2,060,600	33,000	7,251,600

Port of Edmonds 2014 Combined Operating Budget

	Marina	Rental Property	Overhead	Combined
	Budget	Budget	Budget	Budget
Expenses				
Cost of Goods Sold				
Loan-a-Slip Credits	10,000			10,000
Cost of Sales	17,000			17,000
Electrical Purchases	58,000			58,000
Fuel & Oil	713,000			713,000
Harb Sq Meeting Room Costs		1,000		1,000
Total Cost of Goods Sold	798,000	1,000		799,000
Operating Expenses				
Advertising & Notices	5,000	2,500	7,000	14,500
Audit Expense	,	,	21,000	21,000
Auto and Equipment Fuel	14,000	500	9,000	23,500
Bad Debt Expense	15,000		,	15,000
Bank Charges		500	1,800	2,300
Business Taxes	20,000	300		20,300
Claims & Damages	10,000			10,000
Commission Costs			141,500	141,500
Economic Development			18,000	18,000
Education & Training	4,000		8,000	12,000
Employee Benefits	278,000	30,000	115,000	423,000
Hazardous Waste Disposal	15,000			15,000
Insurance	123,000	36,000	5,000	164,000
Licenses & Permits	1,500	,	2,000	3,500
Marketing	7,000		20,000	27,000
Meals	,		5,000	5,000
Membership Dues			19,000	19,000
Miscellaneous	500	1,400	500	2,400
Office	16,000		53,000	69,000
Payroll Taxes	122,000	14,000	50,000	186,000
Promotional Hosting			1,000	1,000
Professional Services	14,000	121,000	54,000	189,000
Rent	12,000			12,000
Repair & Maintenance	40,500	100,000	25,000	165,500
Salaries & Wages	999,000	113,000	396,000	1,508,000
Strategic Plan	,		5,000	5,000
Supplies	130,000	19,000	51,000	200,000
Travel			9,000	9,000
Uniforms			10,000	10,000
Utilities	181,000	141,000	34,000	356,000
Total Operating Expenses w/o Depr	2,007,500	579,200	1,060,800	3,647,500
Non-Operating Items - Expense (Income)				
Interest Expense	171,000	351,000		522,000
Interest Income		(1,000)	(30,000)	(31,000
Total Non-Operating Items	171,000	350,000	(30,000)	491,000
Net Income Before Depr, OPEB	2,181,500	1,130,400	(997,800)	2,314,100
Depreciation	1,050,000	564,000	78,000	1,692,000
Other Post Employment Benefits	35,000	7,500	22,000	64,500
Net Income Before Overhead Allocation	1,096,500	558,900	(1,097,800)	557,600
Property Taxes	50,000	200,000	150,000	400,000
Overhead Allocation	(663,460)	(284,340)	(947,800)	-100,000
Net Income With Property Tax Carry	483,040	474,560	(777,000)	057 600
The income with roperty rax Carry	403,040	474,300		957,600

2002 2010 2011 2012 Periodical Revenues S		2014 Operating Budget						
Beremes L </th <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th>2014</th> <th></th>							2014	
Marina Operations Electrical Fees 99.449 126.703 134.536 124.832 127.000 128.855 Environmental 65.119 105.012 100.731 108.575 108.000 128. Fact Sales 723.555 723.212 775.251 796.213 850.000 82.396 Guest Moorage 144.588 128.183 136.456 148.774 140.000 150. Permanerh Moorage 2.038.446 2.659.792 2.643.310 2.731.511 2.877.000 2.95. Dy Storage Revenue 614.339 92.938 602.716 61.84.81 637.000 65. Parking 26.124 19.649 72.23 82.351 75.585 76.000 76. Lare Fees 168.19 13.262 13.345 13.4000 10. Cost of Goodt Sold 12.449 9.322 9.250 9.014 13.0000 10. Car of Sold Sold 12.449 9.322 9.250 9.014 13.0000 10. Car of Goodt Sold	D	2009	2010	2011	2012	Projected	<u>Budget</u>	
Electrical Fess 99,449 12,0703 134,536 124,832 127,000 128, Environmental Fee - Boatyard 19,090 23,236 20,374 19,800 21,000 130, Favironmental Fee - Boatyard 19,090 23,236 20,374 19,800 21,000 130, Miscellaneous 20,093 21,508 37,275 33,310 51,000 53, Guest Moorage 144,588 128,183 136,456 148,714 160,000 150, Permanent Moorage 2,628,972 2,628,310 2,731,511 2,879,000 22,952 Dry Stonge Revenue 614,339 952,938 602,716 618,481 637,000 62, Travelifi 10,962 107,166 94,730 74,181 30,000 52, Travelifi 10,962 107,166 94,730 74,181 30,000 52, Travelifi 10,962 107,166 94,730 74,181 30,000 51, Travelifi 10,964 91 23,22 9,250 9,014 13,000 10, Cost of Sales 15,227 14,301 13,356 16,226 17,000 51, Fuel & Coll 60,83 50d 12,227 14,301 13,356 16,226 17,000 51, Total Revenue 10,0483 99,913 61,739 97,744 58,000 58, Fuel & Coll 60,5187 704,0433 66,51,50 704,435 740,000 71,3 Total Cost of Goods Sold 72,246 722,029 747,695 787,140 828,000 798, Adverting - Marina Marketing 1,949 896 324 1,619 2,500 5, Marketing - Marina Marketing 1,949 896 324 1,619 2,500 5, Marketing - Marina Marketing 1,949 896 324 1,619 2,500 5, Marketing - Marina Marketing 1,949 896 324 1,619 2,500 5, Marketing - Marina Marketing 1,949 896 324 1,619 2,500 5, Marketing - Marina Marketing 1,949 896 324 1,619 2,500 10, Economic Development 14,650 12,544 15,107 7,869 12,000 10, Economic Development 14,650 12,544 15,107 7,869 12,000 10, Economic Development 14,650 12,544 15,107 7,869 12,000 14, Harzatous Wate Dispoal 10,922 17,429 13,184 24,553 112,000 12, Profesional Strains 178 44,1022 10,411 1,100 1,500 14, Marketing - Marina 229 7,737 94,000 4, Englisses Taxes 13,519 11,2257 11,100 11,100 1,500 12, Profesional Strains 2,9259 11,305 11,2250 11, Marketing Expenses Wo Depr Toul Operating E								
Evitonmental expenses Evitonmental (5.1)9 00532 100,731 108,575 108000 103, Fuel Sales 723,555 723,212 775,251 796,213 88,000 883, Mincellaneous 20,093 21,508 37,275 33,310 51,000 353, Grest Moorage 1,44,588 123,183 136,456 148,714 1040,000 150, Permanent Moorage 2,638,446 2,659,792 2,643,310 2,487,114 1040,000 150, Permanent Moorage 2,638,446 2,659,792 2,643,310 2,471,511 2,879,000 2,525, Parking 2,512 41,538 602,716 618,481 637,000 655, Parking 2,512 41,539 4,622,000 92, Banyard 100,640 79,253 82,517 77,7181 3,0000 15, Travelfr 103,962 107,160 91,723 93,413 92,000 92, Banyard 100,640 17,253 82,231 75,588 7,6000 76, Late Fees 1,64819 4,562,401 4,736,952 4,879,084 5,136,000 5,158, For Sales 15,227 14,301 13,536 16,226 17,000 17, Electrical Purchases 100,483 93,913 61,759 57,744 58,0000 788, Fiel & Oil 60,5161 732,346 722,029 747,695 787,340 828,000 798, Adventing Expenses 0,648 9,513 12,347 13,669 14,0000 14, Bad Deb Expense 6,719 15,367 14,493 0,2688 15,000 718, Adventing Expenses 13,549 44,953 18,243 1,619 2,500 58, Auto and Equip Fuel 8,034 9,513 12,347 13,669 14,0000 14, Bad Deb Expense 6,719 15,367 14,493 0,2688 15,000 19, Expenses 2,568 2,773 9,388 9,660 10,000 10, Economic Development 14,650 12,743 13,699 14,0000 14, Bad Deb Expense 6,719 15,367 14,493 0,2688 15,000 19, Education & Training 4,904 2,931 3,302 2,688 15,000 19, Education & Training 14,909 12,938 2,1600 20, Education & Training 14,000 14,2931 13,302 1,2638 4,000 44, Employee Benefits 72,757 125,251 109,507 117,044 12,000 123, License & Permits 784 1,022 1,141 1,169 12,000 123, License & Permits 784 1,022 1,4579 113,535 112,000 122, Profesional Strvices 95,144 10,235 11,236 14,500 14,509 11,500 16, Payrol Taxes 13,156 14,252 11,64579 113,1866 14,500 122, Profesional Strvices 95,114 10,277 10,276,47 4,000,88 9,000 999, Supplies -Landscaping 77 25,092 55,118 2,664 2,193,660 2,007, Non-Operning Expenses Wo Depr Total Operning Expenses Wo Depr Total Operning Expenses Wo Depr Non-Operning Expenses Wo Depr Non-Operning Expenses Wo Depr Total Operni	-	99 449	126 703	134 536	124 832	127 000	128,000	(M1)
Environmental Fee - Boatyard 19,909 22,326 20,374 19,890 21,000 21,000 82,3 Launcher 82,396 62,453 75,103 87,924 92,000 80, Miscellancous 20,093 21,508 33,10 51,000 15,0 Guest Mocrage 144,588 128,183 136,456 148,714 160,000 29,52 Dry Storage Revenue 614,339 592,038 602,716 618,481 30,000 29,52 Dry Storage Revenue 614,359 52,051 75,858 76,000 29,52 Bootyard 109,640 72,253 82,351 75,365 76,000 76,53 Late Fees 16,819 13,282 13,362 13,455 13,000 15,8 Expenses Cost of Goods Sold 15,227 14,301 13,256 14,000 71, Electrical Parchaes 100,483 99,913 61,759 57,744 58,000 78, Field & Oil 605,1167 744,050 74,0400 </td <td></td> <td></td> <td></td> <td>,</td> <td></td> <td></td> <td>108,000</td> <td>(M2)</td>				,			108,000	(M2)
Fuel Sales 723,555 723,212 775,251 796,213 880,000 882,300 Launcher 82,396 62,453 75,103 87,924 92,000 80 Miscellancous 20,093 21,598 372,75 33,310 51,000 853 Guest Moorage 26,83,446 2,669,992 2,643,310 2,718,11 2,870,000 225, Dry Storage Revenue 61,439 592,293 602,716 61,8481 63,7000 655, Parking 26,124 19,649 92,752 7,813 30,000 25, Travelitt 103,962 107,160 91,720 92,413 92,000 92, Buayard 109,640 72,252 4,80,044 5,130,000 51,85, Total Revenue 4,664,439 4,662,401 4,736,522 4,870,044 5,130,000 71,83 Lane Fees 100,483 9,313 15,556 760,000 71,83 741 55,000 75,744 58,000 713,33 744,550,000 <t< td=""><td></td><td>,</td><td></td><td></td><td></td><td></td><td>21,000</td><td>(M2)</td></t<>		,					21,000	(M2)
Launcher 82,3% 67,4453 75,103 87,924 92,000 880, Miscellancous 20,093 21,508 37,275 33,310 51,000 153, Guest Moorage 144,588 128,183 136,455 148,714 160,000 153, Permanent Mrorage 2,638,446 2,659,792 2,643,310 2,731,511 2,2479,000 2,952, Dry Storage Revenue 614,339 592,938 062,716 618,481 637,000 255, Parking 2,61,24 15,649 23,767 27,181 30,000 25, Travelin 103,962 107,160 91,720 93,413 92,000 76, Late Fees 16,819 4,525 82,351 75,585 76,000 76, Late Fees 16,819 4,525 4,879,084 5,136,000 5,158, Expenses Cost of Goods Sold Lana-slip Credits 11,449 9,322 9,250 9,014 13,000 10, Cost of Sales 15,227 14,300 13,536 16,226 17,000 77, Good Sales 100,483 93,913 61,759 57,744 5,8000 788, Field & Oil 605,187 702,927 747,695 787,340 828,000 788, Field & Oil 732,346 722,029 747,695 787,340 828,000 788, Field & Oil 732,346 722,029 747,695 787,340 828,000 788, Solution Liguip Field 8,034 9,513 13,044 13,056 140,000 144, Bad Debt Expense 6,719 15,367 14,950 2,688 15,000 154, Business Taxes 13,549 14,935 18,243 15,028 21,000 414, Bad Debt Expense 6,719 15,367 14,950 2,2688 15,000 14, Bad Debt Expense 6,719 15,367 14,950 2,2688 15,000 14, Bad Debt Expense 6,719 15,367 14,950 2,2688 15,000 14, Bad Debt Expense 13,549 14,935 18,243 13,022 2,000 200, Chaims & Damages 5,698 27,753 9,388 9,666 10,000 10, Economic Development 14,650 21,2544 13,109 11,856 11,000 14, Engenses Taxes 13,549 14,935 13,242 2,1000 200, Chaims & Damages 5,698 27,753 9,388 9,6667 27,1000 278, Hazardow State Disposal 10,022 17,429 13,190 11,856 14,2000 123, Licenses & Permits 725 9,348 15,266,677 27,1000 278, Hazardow State Disposal 10,022 174,29 13,190 11,853 11,2000 122, Professional Services 95,144 100,203 16,193 11,578 14,000 14, Remt 10,0144 10,727 1,722 16,036 12,200 177, Miscellancous (720) (4) 137 1 100 170, Miscellancous (720) (4) 137 1 100 170, Miscellancous, Net 104,143 83,72,52 2,176,378 2,100,00 1							823,000	(M4)
Miscellaneous 20,093 21,508 37,275 33,310 51,000 153, 154,556 Guest Moorage 2,638,446 2,659,792 2,643,310 2,731,511 2,879,000 2,952, 2,731,511 2,879,000 2,952, 2,731,511 2,879,000 2,952, 2,731,511 2,879,000 2,952, 2,731,511 2,879,000 2,952, 2,71,811 30,000 2,57, 2,71,811 30,000 2,57, 2,71,811 30,000 2,57, 2,71,811 30,000 2,57, 2,71,811 30,000 2,55, 2,71,718 30,000 2,55, 2,75,885 76,000 76, 2,585 76,000 76, 2,585 76,000 76, 2,585 76,000 71, 3,560 51,580 76,000 71, 3,500 51,585 76,000 71, 3,500 71,000 71,							80,000	(M5)
Guest Moorage 144,588 128,183 136,456 148,711 2,600,000 150, Permanent Moorage 2,683,446 2,669,720 618,439 952,938 602,716 618,445 637,000 655, Parking 103,962 107,160 91,720 93,413 92,000 92,23 Boatyard 109,640 79,253 82,2351 75,585 76,000 76, Late Fees 16,819 13,242 13,365 13,000 13, 13,000 13, Total Revenue 4,664,439 4,662,401 4,736,952 4,879,084 5,136,000 5,158, Expenses Cost of Goods Sold 15,227 14,301 13,556 16,226 17,000 17, Electrical Purchases 100,483 93,913 61,759 57,744 58,000 788, Fael & Oil 605,187 604,497 12,609 747,695 787,340 828,000 798, Operating Expense 6,719 15,367 14,4959 2,56,88 15,							35,000	(M6)
Permanent Moorage 2.638.446 2.659.792 2.643.310 2.731.51 2.870.000 625. Parking 26,124 19.649 23.767 72.181 30.000 52. Traveliff 103.962 107.160 91.720 93.413 92.000 75. Boatyard 109.640 79.253 82.351 75.385 76.000 51. Late Fees 16.819 13.282 13.362 14.879.084 5.136.00 51.88. Expenses Cost of Goods Sold Cost of Goods Sold 12.227 14.301 13.366 16.208 786.000 788. Fuel & OI 605.187 604.493 663.150 704.356 740.000 713. Total Cost of Goods Sold 732.346 722.029 747.695 787.346 828.000 798. Operating Expenses 607.19 15.367 14.950 2.688 15.000 15. Businees Taxes 13.549 14.935 18.243 19.228 2.1000 20. Claimin							150,000	(M7)
Dry Storage Revenue 614.339 592.938 602.716 618.431 637.000 655. Travelifi 103.962 107.160 91.720 93.413 92.000 92. Boatyard 109.640 79.253 82.351 75.585 76.000 76. Late Fees 16.819 13.282 13.365 13.000 15. Cost of Goods Sold Laara-Slip Creditis 11.449 9.352 9.250 9.014 13.000 10. Cost of Goods Sold 15.227 14.301 13.356 16.226 17.000 17. Electrical Purchases 100.483 93.913 61.759 57.744 58.000 58. Fuel & Oil 605.187 604.493 663.150 774.30 82.800 798. Operating Expenses 10.483 9.513 12.947 13.669 14.000 14. Bad Debt Expense 6.719 15.567 14.950 2.568 15.000 15. Business Taxes 13.249 13.243 <		2,638,446			2,731,511	2,879,000	2,952,000	(M8)
Travelit 103,962 107,160 91,720 93,133 92,000 92, 75,885 Total Revenue 109,040 79,235 82,331 75,885 76,000 76, 13,455 13,000 13, 13,455 13,000 13, 13,455 13,000 13, 13,455 13,000 13, 13,455 13,000 10, 13,000 10, 10,000 10,000		614,339	592,938	602,716		637,000	655,000	(M9)
Boatyard Late Fees 109,640 79,253 82,351 77,585 76,000 76, 13,000 13, 13,000 10, 13,000 10, 10,000 10	Parking	26,124	19,649	23,767	27,181	30,000	25,000	(M10)
Late Fees 13,482 13,462 13,455 13,000 15,158 Total Revenue 4,664,439 4,662,401 4,736,952 4,879,084 5,136,000 5,158 Expenses Cost of Goods Sold 10,499 9,322 9,250 9,014 13,000 10, Cost of Goods Sold 11,449 9,332 9,250 9,014 13,000 10, Cost of Goods Sold 11,449 9,322 9,250 9,014 13,000 10, Total Cost of Goods Sold 11,449 9,322 747,605 777,44 58,000 78, Total Cost of Goods Sold 732,346 722,029 747,605 787,340 828,000 78, Operating Expenses 6/19 15,367 14,950 2,668 15,000 14,000 14,000 14,000 14,000 14,000 14,000 16,049 12,947 13,669 14,000 14,000 14,000 14,050 15,07 17,869 12,000 10,00 10,00 10,00 10,00 10,000<	Travelift	103,962	107,160	91,720	93,413	92,000	92,000	(M11)
Total Revenue 4.664.439 4.662.401 4.736.952 4.879.084 5.136.000 5.158. Expenses Cost of Goods Sold LoamSlip Credits 11,449 9.322 9.250 9.014 13,000 10.00 Telectrical Purchases 100.483 93,013 61,759 57,744 58,000 788. Fuel & Oil 605,187 604,493 663,150 704,356 740,000 713. Total Cost of Goods Sold 732,346 722,029 747,695 787,340 828,000 788. Operating Expenses 607,19 15,367 14,950 2,688 15,000 15. Auto and Equip Fuel 8,034 9,513 12,947 13,069 14,000 14. Bad Debt Expense 6,719 15,367 14,950 2,688 15,000 15. Business Taxes 13,549 14,935 18,243 19,228 21,000 20.00 Education & Training 4,904 2,931 3,302 2,638 4,000 14. <	Boatyard	109,640	79,253	82,351	75,585	76,000	76,000	(M12)
Expenses Cost of Goods Sold Loan-a-Silj Creditis 11,449 9,322 9,250 9,014 13,000 10,0 Cost of Sales 15,227 14,301 13,536 16,226 17,000 17,13 Electrical Purchases 100,483 93,913 61,759 57,744 58,000 78,340 Total Cost of Goods Sold 732,346 722,029 747,095 787,340 828,000 713,340 Operating Expenses 6,719 15,667 14,095 2,688 15,000 15, Business Taxes 13,549 14,935 18,243 19,228 21,000 20,000 Claims & Damages 5,698 27,753 9,388 9,660 10,000 10, Economic Development 14,650 12,544 15,107 7,869 12,000 26,888 10,022 17,429 13,190 11,896 14,500 12,57 Insurance 122,540 236,489 235,518 266,667 271,000 228,97 10,9507 117,044 12,000 <td>Late Fees</td> <td>16,819</td> <td></td> <td>13,362</td> <td></td> <td>13,000</td> <td>13,000</td> <td>(M13)</td>	Late Fees	16,819		13,362		13,000	13,000	(M13)
Cost of Goods Sold 11,449 9,322 9,250 9,014 13,000 10,0 Cost of Sales 15,227 14,301 13,536 16,226 17,000 17, Electrical Purchases 100,483 93,913 61,759 57,744 58,000 58, Fuel & Oil 65,187 604,493 663,150 744,355 740,005 788,340 788, Operating Expenses 732,346 722,029 747,695 787,340 828,000 798, Auto and Equip Fuel 8,034 9,513 12,947 13,669 14,000 14, Bad Debt Expense 6,719 15,367 14,950 18,243 19,228 21,000 20, Claims & Damages 5,698 27,753 9,388 9,660 10,000 10, Economic Development 14,650 12,544 13,100 11,804 12,000 123, Hazardous Waste Disposal 10,922 17,429 13,190 11,804 120,000 123, Insurance <td>Total Revenue</td> <td>4,664,439</td> <td>4,662,401</td> <td>4,736,952</td> <td>4,879,084</td> <td>5,136,000</td> <td>5,158,000</td> <td>_</td>	Total Revenue	4,664,439	4,662,401	4,736,952	4,879,084	5,136,000	5,158,000	_
Cost of Goods Sold 11,449 9,322 9,250 9,014 13,000 10,0 Cost of Sales 15,227 14,301 13,536 16,226 17,000 17, Electrical Purchases 100,483 93,913 61,759 57,744 58,000 58, Fuel & Oil 65,187 604,493 663,150 744,355 740,005 788,340 788, Operating Expenses 732,346 722,029 747,695 787,340 828,000 798, Auto and Equip Fuel 8,034 9,513 12,947 13,669 14,000 14, Bad Debt Expense 6,719 15,367 14,950 18,243 19,228 21,000 20, Claims & Damages 5,698 27,753 9,388 9,660 10,000 10, Economic Development 14,650 12,544 13,100 11,804 12,000 123, Hazardous Waste Disposal 10,922 17,429 13,190 11,804 120,000 123, Insurance <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
Loan-a-Silip Credits 11,449 9,322 9,250 9,014 13,000 10, Cost of Sales 15,227 14,301 13,536 16,226 17,000 17, Electrical Purchases 100,483 39,913 61,759 57,744 58,000 58, Fuel & Oil 732,346 722,029 747,695 787,340 828,000 798, Operating Expenses 8,034 9,513 12,947 13,669 14,000 14, Bad Debt Expense 6,719 15,367 14,950 2,688 15,000 15, Business Taxes 13,549 14,353 18,243 19,228 21,000 20,00 Chims & Damages 5,698 27,753 9,388 9,660 10,000 10,00 Education & Training 4,904 2,931 3,302 2,638 4,000 4, Employee Benefits 225,490 236,489 235,518 266,667 271,000 128, Insurance 132,757 125,251 </td <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	•							
$\begin{array}{c cccc} Cost of Sales \\ Electrical Purchases \\ Fuel & Oil \\ For Variable Variabl$								
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	-	,					10,000	. ,
Fuel & Oil $605,187$ $604,493$ $665,150$ $704,356$ $740,000$ 713 Total Cost of Goods Sold $732,346$ $722,029$ $747,695$ $787,340$ $828,000$ 798 Operating Expenses Advertising - Marina Marketing 1.949 896 324 1.619 2.500 5 , Auto and Equip Fuel 8.034 9.513 12.947 13.669 $14,000$ 14 Bad Debt Expense 6.719 15.367 14.950 2.688 15.000 200 Claims & Damages 5.698 27.753 9.388 9.660 10.000 100 Education & Training 4.904 2.931 3.302 2.638 40.00 4.860 Hazardous Waste Disposal 10.922 17.429 13.190 11.896 14.500 12.3757 Insurance 122.757 122.56 114.579 11.5353 112.000 122.000 122.000 122.9200 12.9200 12.9200 12.9200							17,000	(M15)
$\begin{array}{c c c c c c c c c c c c c c c c c c c $							58,000	. ,
Operating Expenses Advertising - Marina Marketing Auto and Equip Fuel 1.949 896 324 1.619 2.500 5. 5.00 Bad Debt Expense 6.719 15.367 14.950 2.688 15.000 14. 9.228 21.000 20. 20. Claims & Damages 5.698 27.753 9.388 9.660 10.000 10. 9.228 21.000 20. 2.638 40.000 4. 8.030 4.904 2.931 3.302 2.638 40.000 4. Education & Training 4.904 2.931 3.302 2.638 40.000 4. Employee Benefits 225.490 236.489 235.518 266.667 271.000 278. Hazardous Waste Disposal 10.922 17.429 13.190 11.896 14.500 15. Uticenses & Permits 784 1.022 1.041 1.0000 123. Licenses & Permits 784 1.022 1.041 1.090 1.500 1. Marketing - Marina 239 7. Miscellaneous (720) (4) 137 1 100 0 15.000 16. Payroll Taxes 95.144			,				713,000	(M16)
Advertising - Marina Marketing 1.949 896 324 1.619 2.500 5, Auto and Equip Fuel 8.034 9.513 12.947 13.669 14.000 14, Bad Debt Expense 5, 558 Business Taxes 13.549 14.935 18.243 19.228 21,000 20, 20, 20, Claims & Damages 5,698 27,753 9.388 9,660 10,000 10, 20, 26,38 4,000 4, 4,904 2,931 3,302 2,638 4,000 4, 4, 6,719 13,190 11,896 14,500 12,544 15,107 7,869 12,000 123, 12,628 14,500 12,344 120,000 123, 12,628 14,500 11,896 14,500 12,350 11, 100 10,000 123, 12,600 12,356 114,579 14,000 13,70 1 100 10,000 123, 12,600 12,256 114,11 1,000 123, 14,66,497 14,534 13,849 15,300 16, 14,814 10,2035 16,193 11,578 14,000 14, 14, Repair & Maintenance 16,142 10,272 11,121 11,1169 12,00	Total Cost of Goods Sold	/32,346	722,029	/4/,695	/8/,340	828,000	798,000	_
Advertising - Marina Marketing 1.949 896 324 1.619 2.500 5, Auto and Equip Fuel 8.034 9.513 12.947 13.669 14.000 14, Bad Debt Expense 5, 558 Business Taxes 13.549 14.935 18.243 19.228 21,000 20, 20, 20, Claims & Damages 5,698 27,753 9.388 9,660 10,000 10, 20, 26,38 4,000 4, 4,904 2,931 3,302 2,638 4,000 4, 4, 6,719 13,190 11,896 14,500 12,544 15,107 7,869 12,000 123, 12,628 14,500 12,344 120,000 123, 12,628 14,500 11,896 14,500 12,350 11, 100 10,000 123, 12,600 12,356 114,579 14,000 13,70 1 100 10,000 123, 12,600 12,256 114,11 1,000 123, 14,66,497 14,534 13,849 15,300 16, 14,814 10,2035 16,193 11,578 14,000 14, 14, Repair & Maintenance 16,142 10,272 11,121 11,1169 12,00								
Auto and Equip Fuel 8,034 9,513 12,947 13,669 14,000 14, Bad Debt Expense Business Taxes 6,719 15,367 14,950 2,688 15,000 15, Business Taxes Claims & Damages 5,698 27,753 9,388 9,660 10,000 10, Education & Training 4,904 2,931 3,302 2,638 4,000 4, Education & Training 4,900 14, 10,922 17,429 13,190 11,896 14,500 15, Itaicenses & Permits 7, Miscellaneous (720) (4) 137 1 100 100 12, Itaicenses 16,971 14,513 11,500		1.040	206	224	1 (10	2 500	5 000	(117)
Bad Debt Expense 6,719 15,367 14,950 2,688 15,000 15, Business Taxes Business Taxes 13,549 14,935 18,243 19,228 21,000 20, 20, 20, 20, 20, 20, 20, 20, 20, 20,								(M17)
Business Taxes 13,549 14,935 18,243 19,228 21,000 20, (20, (21,000) Claims & Damages 5,698 27,753 9,388 9,660 10,000 10, (10,000) Economic Development 14,650 12,544 15,107 7,869 12,000 Education & Training 4,904 2,931 3,302 2,638 4,000 4, Employee Benefits 225,490 236,489 235,518 266,667 271,000 278, Hazardous Waste Disposal 10,922 17,429 13,190 11,896 14,500 15, Insurance 132,757 125,251 109,507 117,044 12,000 123, Miscellaneous (720) (4) 137 1 100 00 Office 16,497 14,534 13,849 15,369 15,000 16, Payroll Taxes 103,156 112,256 114,579 113,553 112,000 12, Repair & Maintenance 118,146 85,835 57,897							14,000	(M18)
$\begin{array}{c c} \mbox{Claims \& Damages} & 5,698 & 27,753 & 9,388 & 9,660 & 10,000 & 10, \\ \mbox{Economic Development} & 14,650 & 12,544 & 15,107 & 7,869 & 12,000 & 4, \\ \mbox{Education \& Training} & 4,904 & 2,931 & 3,302 & 2,638 & 4,000 & 4, \\ \mbox{Employee Benefits} & 225,490 & 236,489 & 235,518 & 266,67 & 271,000 & 278, \\ \mbox{Hazardous Waste Disposal} & 10,922 & 17,429 & 13,190 & 11,896 & 14,500 & 15, \\ \mbox{Insurance} & 132,757 & 122,251 & 109,507 & 117,044 & 120,000 & 123, \\ \mbox{Licenses \& Permits} & 784 & 1,022 & 1,041 & 1,090 & 1,500 & 10, \\ \mbox{Maketing - Marina} & 239 & & & & & & & & & & & & & & & & & & &$							15,000	. ,
Economic Development14,65012,54415,1077,86912,000Education & Training4,9042,9313,3022,6384,0004,Employee Benefits225,490236,489235,518266,667271,000278,Hazardous Waste Disposal10,92217,42913,19011,89614,50015,Insurance132,757125,251109,507117,044120,000123,Licenses & Permits7841,0221,0411,0901,5001,Marketing - Marina2397,Miscellaneous(720)(4)1371100Office16,49714,53413,84915,36915,00016,Payroll Taxes103,156112,256114,579113,553112,000122,Professional Services95,144100,20516,19311,57814,00014,Rent10,41410,72711,12111,16912,000123,Supplies43,70752,69250,91494,185122,000123,Supplies - Landscaping Travel1515151515Utilities126,329115,306159,722166,036177,000181,Non-Operating Expense381,138347,259311,461273,687210,000171,Bond Issuance Costs20,39717,19513,87514102,352124,525171,15Miscellaneous, Net64,999205,216(224,723) <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>20,000</td> <td>(M20)</td>							20,000	(M20)
Education & Training $4,904$ $2,931$ $3,302$ $2,638$ $4,000$ $4,$ Employee Benefits $225,490$ $236,489$ $235,518$ $266,667$ $271,000$ $278,$ Hazardous Waste Disposal $10,922$ $17,429$ $13,190$ $11,896$ $14,500$ $15,$ Insurance $132,757$ $125,251$ $109,507$ $117,044$ $120,000$ $123,$ Licenses & Permits 784 $1,022$ $1,041$ $1,090$ $1,500$ $1,$ Marketing - Marina 239 7 7 1 100 00507 $11,536$ $15,000$ $16,$ Office $16,497$ $14,534$ $13,849$ $15,369$ $15,000$ $16,$ $14,814$ $10,1256$ $114,579$ $113,553$ $112,000$ $122,$ Professional Services $95,144$ $102,035$ $16,193$ $11,578$ $14,000$ $14,$ Rent $10,414$ $10,727$ $11,121$ $11,169$ $12,000$ $12,$ Repair & Maintenance $118,146$ $85,835$ $57,897$ $47,054$ $43,000$ $40,$ Salaries & Wages $894,158$ $926,521$ $927,693$ $940,008$ $950,000$ $999,$ Supplies - Landscaping $9,511$ $12,821$ $8,000$ $7,700$ $181,$ Travel 15 $115,306$ $159,722$ $166,036$ $177,000$ $181,$ Utilities $126,329$ $115,306$ $159,722$ $166,036$ $177,000$ $181,$ Non-Operating Items - Expense (Income) $11,535$							10,000	(M21) (M22)
$\begin{array}{c c c c c c c c c c c c c c c c c c c $							4,000	(M22) (M23)
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	-						278,000	(M23) (M24)
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$								· · ·
$\begin{array}{c c c c c c c c c c c c c c c c c c c $							15,000 123,000	· · ·
$\begin{array}{c c c c c c c c c c c c c c c c c c c $							1,500	(M27)
Miscellaneous (720) (4) 137 1 100 Office $16,497$ $14,534$ $13,849$ $15,369$ $15,000$ $16,$ Payroll Taxes $103,156$ $112,256$ $114,579$ $113,553$ $112,000$ $122,$ Professional Services $95,144$ $102,035$ $16,193$ $11,578$ $14,000$ $14,$ Rent $10,414$ $10,727$ $11,121$ $11,169$ $12,000$ $12,$ Repair & Maintenance $118,146$ $85,835$ $57,897$ $47,654$ $43,000$ $40,$ Salaries & Wages $894,158$ $926,521$ $927,693$ $940,008$ $950,000$ $999,$ Supplies $43,707$ $52,692$ $50,914$ $94,185$ $122,000$ $123,$ Supplies - Landscaping $9,511$ $12,821$ $8,000$ $7,$ Travel 15 $115,306$ $159,722$ $166,036$ $177,000$ $181,$ Utilities $126,329$ $115,306$ $159,722$ $166,036$ $177,000$ $181,$ Non-Operating Expense (Income) $1,832,526$ $1,884,098$ $1,795,133$ $1,866,442$ $1,938,600$ $2,007,$ Non-Operating Items - Expense $381,138$ $347,259$ $311,461$ $273,687$ $210,000$ $171,$ Bond Issuance Costs $20,397$ $17,195$ $13,875$ $64,999$ $205,216$ $(224,723)$ $(5,325)$ Total Non-Operating Items $401,535$ $429,453$ $530,552$ $48,964$ $204,675$ $171,$ Net Income Before Depr			1,022	1,041	1,090	1,500	7,000	(M27) (M28)
$\begin{array}{c c c c c c c c c c c c c c c c c c c $			(4)	137	1	100		· /
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$. ,					16,000	(M29) (M30)
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$							122,000	· /
Rent $10,414$ $10,727$ $11,121$ $11,169$ $12,000$ $12,$ Repair & Maintenance $118,146$ $85,835$ $57,897$ $47,654$ $43,000$ $40,$ Salaries & Wages $894,158$ $926,521$ $927,693$ $940,008$ $950,000$ $999,$ Supplies $43,707$ $52,692$ $50,914$ $94,185$ $122,000$ $123,$ Supplies - Landscaping $9,511$ $12,821$ $8,000$ $7,$ Travel 15 $9,511$ $12,821$ $8,000$ $7,$ Utilities $126,329$ $115,306$ $159,722$ $166,036$ $177,000$ $181,$ Non-Operating Expenses w/o Depr $1,832,526$ $1,884,098$ $1,795,133$ $1,866,442$ $1,938,600$ $2,007,$ Non-Operating Items - Expense (Income) $381,138$ $347,259$ $311,461$ $273,687$ $210,000$ $171,$ Bond Issuance Costs $20,397$ $17,195$ $13,875$ $13,875$ $401,535$ $429,453$ $530,552$ $48,964$ $204,675$ $171,$ Net Income Before Depreciation, OPEB $1,698,032$ $1,626,821$ $1,663,572$ $2,176,338$ $2,164,725$ $2,181,$ Depreciation $1,097,995$ $1,110,627$ $1,022,474$ $1,034,101$ $1,040,000$ $1,050,$,				122,000	· /
Repair & Maintenance 118,146 85,835 57,897 47,654 43,000 40, 90,008 950,000 999, 999, 999, Supplies Supplies Landscaping 13,707 52,692 50,914 94,185 122,000 123, 9,511 Supplies - Landscaping 9,511 12,821 8,000 7, Travel 15 15 126,329 115,306 159,722 166,036 177,000 181, Total Operating Expenses w/o Depr 1,832,526 1,884,098 1,795,133 1,866,442 1,938,600 2,007, Non-Operating Items - Expense (Income) 1 1,832,526 1,884,098 1,795,133 1,866,442 1,938,600 2,007, Miscellaneous, Net 64,999 205,216 (224,723) (5,325) 171, Net Income Before Depreciation, OPEB 1,698,032 1,626,821 1,663,572 2,176,338 2,164,725 2,181, Depreciation 1,097,995 1,110,627 1,022,474 1,034,101 1,040,000 1,050,							12,000	
Salaries & Wages 894,158 926,521 927,693 940,008 950,000 999, 999, 999, 999, 999, 999, 999, 999							40,500	· /
Supplies 43,707 52,692 50,914 94,185 122,000 123, 128,21 Supplies - Landscaping Travel 15 9,511 12,821 8,000 7, Travel 15 51 126,329 115,306 159,722 166,036 177,000 181, Total Operating Expenses w/o Depr 1,832,526 1,884,098 1,795,133 1,866,442 1,938,600 2,007, Non-Operating Items - Expense (Income) 1 11,832,526 1,884,098 1,795,133 1,866,442 1,938,600 2,007, Non-Operating Items - Expense (Income) 381,138 347,259 311,461 273,687 210,000 171, Bond Issuance Costs 20,397 17,195 13,875 13,875 13,875 14,011,535 429,453 530,552 48,964 204,675 171, Net Income Before Depreciation, OPEB 1,698,032 1,626,821 1,663,572 2,176,338 2,164,725 2,181, Depreciation 1,097,995 1,110,627 1,022,474 1,034,101 1,040,000	-						999,000	· /
Supplies - Landscaping Travel 9,511 12,821 8,000 7, 7, 15 Uniforms 15 15 15 15 15 15 16,036 177,000 181, 1832,526 1,884,098 1,795,133 1,866,442 1,938,600 2,007, 2,007, Non-Operating Items - Expense (Income) 1,832,526 1,884,098 1,795,133 1,866,442 1,938,600 2,007, Non-Operating Items - Expense (Income) 381,138 347,259 311,461 273,687 210,000 171, Bond Issuance Costs 20,397 17,195 13,875 13,875 13,875 1401,535 429,453 530,552 48,964 204,675 171, Net Income Before Depreciation, OPEB 1,698,032 1,626,821 1,663,572 2,176,338 2,164,725 2,181, Depreciation 1,097,995 1,110,627 1,022,474 1,034,101 1,040,000 1,050,							123,000	(M36)
Travel 15 Uniforms 51 Utilities 126,329 115,306 159,722 166,036 177,000 181, Total Operating Expenses w/o Depr 1,832,526 1,884,098 1,795,133 1,866,442 1,938,600 2,007, Non-Operating Items - Expense (Income) 1 11,832,526 1,884,098 1,795,133 1,866,442 1,938,600 2,007, Non-Operating Items - Expense (Income) 381,138 347,259 311,461 273,687 210,000 171, Bond Issuance Costs 20,397 17,195 13,875 0 0 171, Miscellaneous, Net 64,999 205,216 (224,723) (5,325) 0 0 171, Net Income Before Depreciation, OPEB 1,698,032 1,626,821 1,663,572 2,176,338 2,164,725 2,181, Depreciation 1,097,995 1,110,627 1,022,474 1,034,101 1,040,000 1,050,		13,707	52,072				7,000	(M37)
Uniforms 51 Utilities 126,329 115,306 159,722 166,036 177,000 181, Total Operating Expenses w/o Depr 1,832,526 1,884,098 1,795,133 1,866,442 1,938,600 2,007, Non-Operating Items - Expense (Income) 1 <t< td=""><td></td><td></td><td>15</td><td>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</td><td>12,021</td><td>0,000</td><td>7,000</td><td>(M38)</td></t<>			15	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	12,021	0,000	7,000	(M38)
Utilities 126,329 115,306 159,722 166,036 177,000 181, Total Operating Expenses w/o Depr 1,832,526 1,884,098 1,795,133 1,866,442 1,938,600 2,007, Non-Operating Items - Expense (Income) 1 1 1,832,526 1,884,098 1,795,133 1,866,442 1,938,600 2,007, Non-Operating Items - Expense 381,138 347,259 311,461 273,687 210,000 171, Bond Issuance Costs 20,397 17,195 13,875 13,875 1530,552 48,964 204,675 171, Total Non-Operating Items 401,535 429,453 530,552 48,964 204,675 171, Net Income Before Depreciation, OPEB 1,698,032 1,626,821 1,663,572 2,176,338 2,164,725 2,181, Depreciation 1,097,995 1,110,627 1,022,474 1,034,101 1,040,000 1,050,								(M39)
Total Operating Expenses w/o Depr 1,832,526 1,884,098 1,795,133 1,866,442 1,938,600 2,007, Non-Operating Items - Expense (Income) Interest Expense 381,138 347,259 311,461 273,687 210,000 171, Bond Issuance Costs 20,397 17,195 13,875 13,875 13,875 Miscellaneous, Net 64,999 205,216 (224,723) (5,325) Total Non-Operating Items 401,535 429,453 530,552 48,964 204,675 171, Net Income Before Depreciation, OPEB 1,698,032 1,626,821 1,663,572 2,176,338 2,164,725 2,181, Depreciation 1,097,995 1,110,627 1,022,474 1,034,101 1,040,000 1,050,		126.329		159.722	166.036	177.000	181,000	(M40)
Non-Operating Items - Expense (Income) 381,138 347,259 311,461 273,687 210,000 171, 171,95 Bond Issuance Costs 20,397 17,195 13,875 13,875 13,875 13,875 1401,535 429,453 530,552 48,964 204,675 171, 171,95 13,875 Net Income Before Depreciation, OPEB 1,698,032 1,626,821 1,663,572 2,176,338 2,164,725 2,181, 2,181, Depreciation 1,097,995 1,110,627 1,022,474 1,034,101 1,040,000 1,050,	_						2,007,500	(
Interest Expense 381,138 347,259 311,461 273,687 210,000 171, Bond Issuance Costs 20,397 17,195 13,875 13,875 13,875 Miscellaneous, Net 64,999 205,216 (224,723) (5,325) Total Non-Operating Items 401,535 429,453 530,552 48,964 204,675 171, Net Income Before Depreciation, OPEB 1,698,032 1,626,821 1,663,572 2,176,338 2,164,725 2,181, Depreciation 1,097,995 1,110,627 1,022,474 1,034,101 1,040,000 1,050,		1,002,020	1,00 1,070	1,770,100	1,000,112	1,720,000	2,007,000	_
Bond Issuance Costs Miscellaneous, Net 20,397 17,195 13,875 Total Non-Operating Items 401,535 429,453 530,552 48,964 204,675 171, Net Income Before Depreciation, OPEB 1,698,032 1,626,821 1,663,572 2,176,338 2,164,725 2,181, Depreciation 1,097,995 1,110,627 1,022,474 1,034,101 1,040,000 1,050,		381.138	347.259	311.461	273.687	210.000	171,000	(M41)
Miscellaneous, Net 64,999 205,216 (224,723) (5,325) Total Non-Operating Items 401,535 429,453 530,552 48,964 204,675 171, Net Income Before Depreciation, OPEB 1,698,032 1,626,821 1,663,572 2,176,338 2,164,725 2,181, Depreciation 1,097,995 1,110,627 1,022,474 1,034,101 1,040,000 1,050,	-					- ,	,	(M42)
Total Non-Operating Items 401,535 429,453 530,552 48,964 204,675 171, Net Income Before Depreciation, OPEB 1,698,032 1,626,821 1,663,572 2,176,338 2,164,725 2,181, Depreciation 1,097,995 1,110,627 1,022,474 1,034,101 1,040,000 1,050,		- ,			(224,723)	(5,325)		N/A
Net Income Before Depreciation, OPEB 1,698,032 1,626,821 1,663,572 2,176,338 2,164,725 2,181, Depreciation 1,097,995 1,110,627 1,022,474 1,034,101 1,040,000 1,050,		401,535					171,000	-
Depreciation 1,097,995 1,110,627 1,022,474 1,034,101 1,040,000 1,050,								-
	Net Income Before Depreciation, OPEB	1,698,032	1,626,821	1,663,572	2,176,338	2,164,725	2,181,500	-
•	-							-
Other Post Employment Benefits 52,407 52,018 39,640 29,187 35,000 35,	Depreciation	1,097,995	1,110,627	1,022,474	1,034,101	1,040,000	1,050,000	(M43)
	Other Post Employment Benefits	52,407	52,018	39,640	29,187	35,000	35,000	(M44)
	-							
Net Income Before Overhead and Taxes 547,630 464,176 601,458 1,113,050 1,089,725 1,096,	Net Income Before Overhead and Taxes	547,630	464,176	601,458	1,113,050	1,089,725	1,096,500	_
							50,000	
		F 18 - 200					(663,460)	(M46)
Net Income With Property Tax Carry 547,630 (25,201) 93,966 550,746 546,725 483,	Net Income With Property Tax Carry	547,630	(25,201)	93,966	550,746	546,725	483,040	-

The Marina budget includes the following cost centers: permanent water moorage, dry storage, electricity, environmental, fuel and oil products, guest moorage, boatyard, and launcher. Launcher expenses that exceed its revenues are supported by a property tax allocation for this public amenity.

Revenues:

(M1) Electrical fees - based on 2013 projected year end. The electrical base rate covers reading the meters, depreciation on the purchase of the meters, repair and maintenance of the meters, insurance, business taxes and overhead. The electrical base rate was reinstated in 2010, and is typical for many marinas in the area.

Revenue Budgeted for 2014:		
Electrical usage and guest electrical fees	90,000	
Electrical base rate (665 x \$5 x 12 x 95%)	38,000	
		128,000
Estimated Expenses for 2014:	-	
Electrical usage	58,000	
Business taxes @ 3.8734%	5,000	
Employee costs	26,000	
Supplies	3,500	
Insurance	2,000	
Recoop part of dock elect review, upgrade cost of \$58,467	11,500	
Depreciation	5,000	
Overhead	17,000	
		128,000
Difference	-	-

(M2) Environmental - \$11.00 per slip or space per month to cover increasing costs of complying with the boatyard permit including monthly testing and preparing responses when the Port doesn't meet the benchmark; properly disposing of hazardous materials such as bilge water, paint, batteries, oil; hazardous material handling classes, etc. No increase proposed in 2014. 2014 budget based on revenue to August 2013 plus the last 4 months of revenue in 2012.

Revenue Budgeted for 2014:		
Environmental - tenant	108,000	
Environmental - boatyard	21,000	
		129,000
Estimated Expenses for 2014:	-	
Tarp and tape	6,000	
Business taxes	2,200	
Education and training	3,800	
Employee costs	57,000	
Hazardous waste disposal	15,000	
Insurance	2,000	
Professional fees	7,500	
Licenses and permits	1,200	
Repair and maintenance	1,000	
Supplies	2,000	
Depreciation	2,000	
Overhead	17,000	
For future regulations	10,300	
		127,000
Difference		2,000
	-	

- (M3) Environmental fee boatyard based on 2013 estimated revenues. Includes environmental fee and reimbursement for tarp supplies.Port staff recommends changing the environmental fee to a fee that is determined by the size of the boat. Rates are presented on page 30.
- (M4) Fuel sales based on 2012 and 2013 estimated revenue.
- (M5) Launcher launcher revenue is very dependent on the fishing and the weather. Revenue is budgeted as an average of the last 5 years. The marina budget includes a property tax allocation of \$50,000 on line M45 for this public amenity.
- (M6) Miscellaneous based on 2011-2012 average revenue. Miscellaneous revenues include stormwater system reimbursements from the City, cleanup fees, Waterfront Festival cost reimbursements, engine hauls, workboat tows, pumpouts, sublease fees, wait list fees, etc. Unusual items in 2013 - fire boat gangway and electrical, copper recycling, IRS refund, Marina Day sponsors, reimbursement for damages.
- (M7) Guest moorage revenue based on a 5 year average. For 2014, Port staff recommends changing the guest moorage rate structure from a single rate to seasonal rates. In 2013, the rate is \$1.10. For 2014, Port staff proposes \$1.25 per foot for summer rates and \$1.10 per foot for winter rates. The seasonal rate structure matches that of the market. The summer rates have been increased to recover the cost of WiFi and the electrical upgrades completed in 2013. The rates are presented on page 31.

10/8/13 - Increase from \$144,000 to \$150,000 as per Finance Committee.

- (M8) Permanent moorage Presented is a rate increase of CPI + 1%, with a 5% vacancy. CPI is 1.4%. This is a \$73,000 increase over 2013 projected revenue. The rates are presented beginning on page 26.
- (M9) Dry storage revenue Presented is a rate increase of CPI + 1%, with a 9% vacancy. CPI is 1.4%. This is an \$18,000 increase over 2013 projected revenue.
 Dry storage charges depend on the size of the boat, not the size of the space. Therefore, the actual revenue may differ from budget based on the changes in boats stored.
 There have been a couple of changes in the Dry Storage program in the past few years. In April 2011, the Department of Revenue determined that the Port no longer needed to collected leasehold excise tax on Dry Storage revenue. In 2012, the Port closed the east lot because of reduced Dry Storage revenue, reducing the total number of spaces from 280 to 232. Also in 2012, the Port implemented the seasonal rate program for new Dry Storage tenants. In 2013, all Dry Storage tenants will be on the seasonal rate program. The rates are presented on page 28.
- (M10) Parking 5 year average.
- (M11) Travelift trending downward. Based on 3 year average.

Staff recommends changing the rate structure to make the tenant's statements less confusing. Currently, for larger vessels the Port charges for the base rate up to 24 feet, and then a second charge for each foot over that. Customers get confused by the two charges, thinking that they have been billed twice. Staff recommends a minimum fee for boats up to 24'11", and a per foot rate for boats 25 feet and larger. The rates are presented on page 30.

- (M12) Boatyard trending downward. Average of last 2 years.
- (M13) Late fees based 2013 projected revenue.

Expenses:

- (M14) Loan-a-slip credits similar to 2010-2012.
- (M15) Cost of sales consists of credit card fees for Marina Operations services and tarp and tape for the boatyard. Based on 2013.
- (M16) Fuel & oil expenses based on 2012-2013 estimated expenses.
- (M17) Advertising marina marketing. Increase to \$5,000 in 2014 as per the marketing plan.
- (M18) Auto and equipment fuel expenses based on estimated 2013 expenses.
- (M19) Bad debt expense same as 2010, 2011, 2013. Accounts are written off and sent to collections. If collections is able to collect funds, the Port adjusts bad debt expense.
- (M20) Business taxes increased in April 2011 when DOR ruled that dry storage revenue is taxable as excise tax, warehousing category instead of leasehold tax. Increases with increased activity. Budget is based on 2012 and 2013 expenses.
- (M21) Claims and damages based on 2011 and 2012.
- (M22) Economic development DPOE and boat show. DPOE moved to overhead economic development in 2014 and boat show moved to marina marketing.
- (M23) Education and training budget is an average of the last 5 years. Includes Hazardous Waste Operations and Emergency Response (HAZWOPER) training.
- (M24) Employee benefits include PERS of 9.21%, actual medical rate per HCA increase of approximately 0.8%.
- (M25) Hazardous waste disposal Staff is doing additional cleaning due to the environmental regulations.

Travelift/boatyard/pressure wash building	
Vactor pressure wash building vault - Flohawks	3,200
Clean boatyard vault - Flohawks	1,500
2 drums DS 100 - Delta Pollution Control	2,100
Remove hazardous waste - PSC	2,200
Outfall testing	2,000
Oil disposal - Safety-Kleen	3,000
Oyster shells	1,100
Dry Storage	
Vault cleaning - Flohawks	1,900
Reduction	(2,000)
	15,000

- (M26) Insurance runs from Sept 2013 Aug 2014. Budget estimated from Sept 2013 Aug 2014 numbers plus 10% for the last 4 months of 2014. Decreased from 2012-2013 because formal appraisal of property was completed in 2013.
- (M27) Licenses and permits used to be included in misc. Since a breakdown of misc expense is often requested, it is now broken out separately.

(M28) Marketing - Marina - as per Marketing Plan. Boat show moved from Economic Development in 2014.

Boat Show	4,000
National Marina Day	500
Other	2,500
	7,000

- (M29) Miscellaneous licenses and permits and marketing have been moved to their own line items.
- (M30) Office includes statement printing and mailing and purchases for specific cost centers. 2013 budget based on 5 year average.
- (M31) Payroll taxes estimate that L&I and unemployment rates remain the same in 2013.
- (M32) Professional services include consultants such as attorneys and engineers. Recent years included mid-marina breakwater legal fees. Without those fees, average professional services are approximately \$13,000 per year. If the newly crushed oyster shells installed in March 2013 are not able to treat either copper or zinc to the permit-mandated benchmark numbers, the Port may need to hire an environmental engineer to develop specifications for another filtration system.
- (M33) Rent Lease from BNSF. Rent increases by 3% annually in the middle of September.
- (M34) Repair and maintenance services to repair and maintain Port equipment such as the forklifts, vehicles, travelift, launchers, fuel dock point-of-sale system, fuel dock dispensers, workboats. Other services such as pest control, fence rental, fuel dock equipment maintenance, porta potty services, etc. The 2014 budget is for ordinary repair and maintenance plus additional projects as listed below:

Ordinary repair and maintenance	15,000
Fuel Dock - SME annual testing	2,000
Fuel Dock - Ruby, Gasboy annual maintenance	2,000
Marina - Norton Corrosion	2,500
Public Launch - annual inspection	2,000
Dry Storage - Lift truck preventative maintenance	6,500
Dry Storage - Launcher preventative maintenance	5,500
Heavy equipment rental	5,000
	40,500

(M35) Salaries & wages - include CPI increase of 1.4% = \$21,000, merit pool of 1.1% = \$16,000, for a combined increase of \$37,000. The merit pool is established as per the revised compensation plan that was adopted earlier in the year. The amount of the merit pool is subject to performance reviews.

For 2012, salaries and wages were reported and recorded as follows:

Marina = 62% Properties = 7% Overhead = 28% Capital Projects = 3%

The 2014 salaries and wages budgets of \$1,612,000 are allocated the same way.

(M36) Supplies - estimate new "ordinary supplies" based on new Facilities Maintenance Manager's work. Supplies expense was greater in 2013 due to the marina electrical renovation program.

Ordinary supplies	70,000
Fuel Dock	
Printer for pay at the pump console (Gasboy)	1,500
Gasboy transaction printer	500
Moorage	
Dock sealing	3,500
Dock boards/rub strip	4,000
Sewer pump parts	1,000
Replace concrete dock panels	<u> </u>
Public Launch	
Slings	1,500
Launcher pig tail	1,800
North launcher refurbishment	3,500
Travelift/boatyard/pressure wash building	
Electric pressure washer for pressure wash building, wands	2,800
Slings and plastic sling covers	4,900
Sink in pressure wash building	500
Yard blocks	1,000
Ladders	500
Stand extensions	500
Travelift - metal replacement to fix rust damage	6,000
Dry storage	
Water hoses	500
Oil socks	500
Forklift pads	7,000
Launcher remotes	1,500
Bunk boards	1,000
Launch pump motor replacement	
Operations	
Radios and supplies	700
Personal floatation devices	500
Lunchroom supplies	500
New office cabinets - built in house	4,500
Parking lot markings	2,500
Parts/supplies for vehicles and workboats	4,000
Maintenance	
Irrigation back flow	2,800
Public Amenties	
Promenade electrical/dock repair	3,000
TOTAL	123,000

(M37) Supplies - landscaping - includes bark/mulch, flowers, small tools, materials, etc.

Reduction from \$8,000 to \$7,000.

- (M38) Travel is accounted for in the overhead budget.
- (M39) Uniforms are accounted for in the overhead budget.
- (M40) Utilities staff review of electricity allocation revealed that electricity was probably not being allocated properly. Too much of the electrical costs were allocated to tenant charges, when a lot of it should have been allocated to dock lighting, parking lot lighting, etc. Reallocation affects marina electrical purchases, marina utilities, property utilities, and overhead utilities. Budget based on estimated 2013. 10/22/13 - Add estimated utility tax increase of 9% (\$4,000).
- (M41) Interest expense per bond agreements + prepaid interest + bond premium amortization.
- (M42) Bond issuance costs written off in 2012 as per GASB 65.
- (M43) Depreciation estimated from month of July 2013 deprecation times 12 months plus electrical, launcher upgrades.
- (M44) Other post employment benefits GASB 45 requires government entities the size of the Port of Edmonds to begin recording a liability for Other Post Employment Benefits (OPEB) for the 2009 calendar year. This liability is phased in over a 10 year period. The 2012 marina liability was \$30,000. The liability is caused because the Port is a member of the Health Care Authority, which provides medical insurance to the Port's retirees. The State charges the Port higher premiums for active employees than the State charges retirees, so the Port is providing direct and indirect subsidies.
- (M45) Property tax carry \$50,000 allocation to public launch to cover launcher expenses that exceed revenues.
- (M46) Overhead allocation based on the percentage of marina revenues to total revenues. 70%

Port of Edmonds Rental Properties 2014 Operating Budget

_	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	2013 Projected	2014 <u>Budget</u>	
Revenues							
Rental Properties	1.004	10	_	1 (20)			
Miscellaneous - HS	1,296	40	5	1,639	-	1 200 000	(51)
Harbor Square Property	1,332,642	1,356,131	1,390,864	1,395,609	1,385,000	1,388,000	
Harbor Square CAMS	129,785	108,167	128,704	136,223	120,000		(P2)
Harbor Square Conf Room Revenue	4,856	3,905	3,365	1,287	5,700	4,000	
Late Fees - Harbor Square Prop	7,521	9,777	4,540	6,238	6,400	6,900	
Anthony's	210,789	211,642	211,259	222,776	224,000	258,000	(P5)
Bud's Bait	7,611	7,079	7,000	8,064	7,200	7,300	(P6)
Edmonds Yacht Sales	13,133	13,365	12,712	3,978	3,300	3,400	(P7)
Harbor Square Athletic Club Land Lease	111,326	111,518	112,095	116,118	119,000	120,000	(P8)
Sound Transit		126,700	58,657				(P9)
Landing	83,266	90,878	90,878	90,878	91,000	95,000	(P10)
Yacht Club	41,695	50,003	49,123	49,123	49,000	53,000	(P11)
Other Rental Property	120	120	120	120			(P12)
Total Rental Properties	1,944,040	2,089,325	2,069,322	2,032,053	2,010,600	2,060,600	_
Expenses							
Cost of Goods Sold	1 201	1 1 9 2	1.005	501	1 100	1 000	(D2)
Harbor Square Meeting Room Costs	1,201	1,183	1,095	521	1,100	1,000	(P3)
Operating Expenses							
Advertising & Notices	262	1,245	1,461	280	1,500	2,500	(P13)
Auto and Equip Fuel	346	342	529	503	500	2,500 500	(P14)
Bad Debt Expense	17,936	5,687	529	505	18,600	500	(P15)
	296	3,087		350	500	500	
Bank Charges			407				(P16)
Business Taxes	172	613	427	136	300	300	(P17)
Claims and Damages	01.077	0 < 0.07	22 101	21.460	300	20.000	(P18)
Employee Benefits	31,277	26,007	23,191	31,468	29,000	30,000	
Insurance	41,559	34,955	31,191	33,920	36,000	36,000	(P20)
Master Plan	52,008	13,774	21,216	98,060	28,000		(P21)
Miscellaneous	3,537	1,949	4,140	1,015	1,400	1,400	· /
Payroll Taxes	14,008	13,735	11,431	13,271	12,000	14,000	
Professional Services	96,455	102,468	100,591	101,171	91,000	121,000	
Repair & Maintenance	93,483	87,432	110,424	90,791	90,500	90,000	(P24)
Salaries & Wages	121,172	107,950	96,964	115,258	101,000	113,000	(P19)
Supplies	11,976	12,026	16,640	17,027	24,000	19,000	(P25)
Tenant Improvements	21,566	16,054	18,038	17,304	-	10,000	(P26)
Utilities	111,991	105,216	122,261	127,695	131,000	141,000	(P27)
Total Operating Expenses w/o Depr	618,044	529,794	558,504	648,249	565,600	579,200	
Non-Operating Items - Expense (Income)							-
Interest Expense	635,683	616,332	546,466	404,639	378,000	351,000	(P28)
Bond Issuance Costs			2,446				(P29)
Interest Income	(3,997)	(3,460)	(2,710)	(1,597)	(1,000)	(1,000)	
Insurance Reimbursements	(8,803)	(() /	()/	(45,000)	())	N/A
Miscellaneous, Net	(-,,				45,200		N/A
Total Non-Operating Items	622,883	612,872	546,202	403,042	377,200	350,000	-
Net Income Before Depreciation, OPEB	701,912	945,476	963,521	980,241	1,066,700	1,130,400	-
Depreciation	533,124	539,327	544,285	546,652	551,000	564,000	(P31)
Other Post Employment Benefits	8,734	8,969	7,650	7,644	7,500	7,500	
	0,754	0,909	7,050	7,011	7,500	7,500	(1 5 Z)
Net Income Before Overhead and Taxes	160,054	397,180	411,586	425,945	508,200	558,900	-
Overhead Allocation		(297,527)	(268,217)	(282,524)	(254,000)	(284,340)	(P33)
Net Income/(Loss) Before Property Tax Carry	160,054	99,653	143,369	143,421	254,200	274,560	
Property Tax Carry		249,752	200,000	200,000	200,000	200,000	(P34)
Net Income With Property Tax Carry	160,054	349,405	343,369	343,421	454,200	474,560	=

Port of Edmonds Rental Properties 2014 Operating Budget Notes

The Rental Property budget includes the following cost centers: Harbor Square Property, Harbor Square Athletic Club land lease, Anthony's Restaurant, the Landing, Edmonds Yacht Club, Edmonds Yacht Sales, Bud's Bait, Sound Transit, former yacht club space, and Broadband Xpress.

Revenues:

- (P1) Harbor Square property rent as per July rent roll x 12.
- (P2) CAMS average of last 5 years.
- (P3) Conference room rental average of last 5 years.
- (P4) Late fees average of last 5 years.
- (P5) Anthony's minimum rent plus additional space plus percentage rent. Percentage rent based on 2009-2011. First term expired 8/31/2013. 3 10-year options to extend. Percentage rent normally received at the end of September. 10/22/13 - original lease term expired 8/31/13. Lease is in first extension. Last extension ends 8/31/2043.
- (P6) Bud's Bait 1st option term ended 6/30/06. 2nd option was exercised under same terms. 3rd and last option was exercised, with the terms modified to include an annual CPI increase beginning 7/1/12. Lease expires 6/30/2016.
- (P7) EYS downsized to boatyard office October 2012. Annual CPI increases in October. 10/22/13 this is a month to month lease.
- (P8) Harbor Square Athletic Club land lease increases by CPI in mid-November. Estimate a CPI increase of 1.4% in 2013 and 2014. This item covers the tennis court lease only. The lease for the Athletic Club building is included the item P1, Harbor Square Property. Building rent is \$24,750. There will be no increase on that lease agreement until 2015.
- (P9) Sound Transit license agreement ended 7/8/11.
- (P10) Landing 5-year CPI increase 8/1/09. \$7,412.59 per month + \$160.58 for parking. Next rate adjustment is based on fair market, 8/1/2014. Estimate increase at cumulative CPI from 1st half 2009 to estimated 1st half 2014 = 8.2%.
 10/22/13 rent adjustments are every 5 years beginning in 1999. In 1999, 2009, and 2019, the increases are based on cumulative CPI. In 2004, 2014, and 2024, the adjustments are based on fair market value. Lease expires 7/31/2029.
- (P11) EYC lease is for \$3,289.41 for land lease for building and \$804.17 land lease for parking. CPI or FMV adjustment due 6/15/14. Estimated CPI increase = 8.2%. Annual CPI increase beginning 6/15/15. 10/22/13 original lease term expires 6/15/2039, with 2 15 year options.
- (P12) Other rental property Broadband Xpress discontinued providing service in early 2012, but hasn't picked up their equipment, which is required by their lease agreement. Equipment disconnected by the Port 8/2013.

Expenses:

(P13) Advertising - for marketing vacant Harbor Square.

Port of Edmonds Rental Properties 2014 Operating Budget Notes

- (P14) Auto and equipment fuel based on 2011, 2012, and 2013 projected.
- (P15) Bad debt expense none expected in 2014.
- (P16) Bank charges include the cost of checks and deposit slips.
- (P17) Business taxes are paid on room rentals and late fees.
- (P18) Claims and damages 2013 expense from Building 2 roof leak.
- (P19) Rental property employee costs have averaged 6-7% of total employee costs.
- (P20) Insurance based on 9/13-8/14 rates plus 10% for last 4 months of 2014.
- (P21) Master business plan recommendation from Executive Director 8/26/13.
- (P22) Miscellaneous includes licenses and permits. Based on 2013 projected.
- (P23) Professional services includes property management fees of 5.75% of Harbor Square property and CAMS, and legal fees, primarily on lease agreements. 10/22/13 - add legal fees of \$25,000.
- (P24) Repairs and maintenance includes supplies, pest control, fire extinguisher maintenance, window replacements, roof repairs, security services for the alarm service and phone, landscaping, asphalt repair, parking lot striping, elevator repair and inspections, HVAC repair and maintenance, janitorial.

Harbor Square Repair and Maintenance

General	5,400
Elevator	8,000
HVAC	30,000
Janitorial	30,000
Landscaping	9,000
Roads	4,000
Roofs	-
Security	1,500
	87,900

\$2,000 for other properties.

(P25) Supplies - include bathroom supplies, cleaning supplies, and supplies for staff to make repairs. 2013 supplies included \$8,346 of LED light bulbs, which were reimbursed by a PUD grant.

Ordinary supplies	16,000
Bud's Bait paint/repair	3,000
	19,000

(P26) Tenant improvements - based on the number of new tenants requesting changes. Budget based on average of last 5 years.

10/8/13 - Reduce from \$30,000 to \$10,000 as there is also \$25,000 for tenant improvements in the capital budget.

Port of Edmonds Rental Properties 2014 Operating Budget Notes

- (P27) Utilities estimate 5% increase over 2013.10/22/13 add estimated utility tax increase of 9% (\$3,000).
- (P28) Interest expense based on estimated amortization schedule for 2011 loan with increased loan payments
- (P29) Bond issuance costs written off in 2012 as per GASB No. 65.
- (P30) Interest income based on 2013 expected income.
- (P31) Depreciation 2014 budget is based on 2013 depreciation and includes the Harbor Square Building 2 roof.
- (P32) Other post employment benefits based on 2013 projected.
- (P33) Overhead allocation based on the percentage of property revenues to total revenues. 30%
- (P34) Property tax allocation same as 2013.

	2009	2010	2011	2012	2013 Projected	2014 Budget	
Revenues							
Miscellaneous	29,775	35,898	42,639	31,063	40,000	33,000	(01)
Total Revenues	29,775	35,898	42,639	31,063	40,000	33,000	_
							_
Operating Expenses							
Advertising & Notices	13,675	6,301	6,782	7,393	6,200	7,000	· /
Audit Expense	878	14,668		18,235	600		(03)
Auto and Equip Fuel	4,555	5,490	6,905	8,129	9,000	9,000	(O4)
Bank Charges	1,353	1,533	1,291	980	1,800	1,800	(05)
Commission Costs:							
Benefits	44,244	44,604	66,122	82,000	70,000	71,000	(06)
Education	1,810	1,690	2,833	4,265	3,000	3,000	. ,
Election Costs	6,005		5,490		6,000	- 000	(08)
Payroll Taxes	6,399	6,755	6,058	5,584	5,000	5,000	. ,
Salaries and Wages	55,630	55,156	47,205	49,549	44,000		. ,
Travel	3,386	4,124	4,620	7,658	6,500		(011)
Commission Costs	117,474	112,329	132,328	149,056	134,500	141,500	(010)
Economic Development	3,000	4,000	3,000	3,821	5,000	18,000	. ,
Education & Training	7,469	3,637	4,912	2,958	4,500	8,000	. ,
Employee Benefits	123,224	95,626	123,644	113,147	108,000	115,000	(014)
Hazardous Waste Disposal	2 500	316	10.007	11.400	0.000	5 000	(015)
Insurance	3,580	10,953	10,997	11,492	9,000	5,000	(015)
Licenses & Permits	636	564	775	1,008	2,000		(016)
Marketing	1,288	1,195	570		2,000	20,000	. ,
Master Plan	1.077	2 070	2 1 0 0	2 (20)	5 000	5 000	(018)
Meals	1,077	3,878	3,108	2,638	5,000		(019)
Membership Dues	16,896	18,041	16,761	16,642	15,000	19,000	. ,
Miscellaneous	26 267	26.001	55 20 500	302	500		(021)
Office	36,367	36,091	29,599	37,095	50,000	53,000	. ,
Payroll Taxes	47,333	46,630	48,994	46,974	46,000		(023)
Promotional Hosting	210	50000	52 500	50 211	50.000		(024)
Professional Services	72,072	56,900	52,509	50,211	50,000	54,000	
Port Reporter	21,806	34,178	19 620	26 220	25,000	25 000	(026)
Repair & Maintenance	21,800	4,148	18,630 1,974	26,338	23,000	25,000	(027)
Repair & Maintenance - Landscaping Salaries & Wages	404,495	4,148	404,860	413,743	394,000	396,000	(028)
Strategic Planning	404,495	389,004	404,800	413,743	394,000		(029)
	30,948	42 075	42 507	55 210	50.000	50,000	. ,
Supplies Supplies - Landscaping	50,948	42,075	43,597 4,094	55,348 2,141	50,000 1,000	1,000	. ,
Travel	10,317	7,869	10,176	2,141 8,143	7,500		(032)
Uniforms	8,700	7,809	6,336	8,143	10,000	9,000	. ,
Utilities	23,356	26,476	29,468	30,895	33,000	34,000	. ,
Total Operating Expenses w/o Depr	950,709	930,194	961,365	1,014,812	969,600	1,060,800	(055)
Non-Operating Items - Expense (Income)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	JJ0,174	701,505	1,014,012	707,000	1,000,000	-
Interest Income	(73,432)	(37,859)	(27,686)	(28,692)	(30,000)	(30,000)	(036)
Miscellaneous, Net	59,871	(12,493)	(27,000)	(1,440)	(1,500)	(30,000)	(050) N/A
Total Non-Operating Items	(13,561)	(50,352)	(27,686)	(30,132)	(31,500)	(30,000)	10/1
Total Non-Operating items	(15,501)	(30,352)	(27,000)	(30,132)	(31,500)	(30,000)	-
Net Income Before Depreciation, OPEB	(907,373)	(843,944)	(891,040)	(953,617)	(898,100)	(997,800)	-
Depreciation	62,029	64,361	68,570	75,742	77,000	78,000	(037)
Other Post Employment Benefits	26,204	28,700	22,254	22,237	22,000	22,000	. ,
Other 1 0st Employment Benefits	20,204	20,700	22,234	22,231	22,000	22,000	(030)
Net Loss Before Property Tax Carry	(995,606)	(937,005)	(981,864)	(1,051,596)	(997,100)	(1,097,800)	-
Property Tax Carry			156,100	156,768	150,000	150,000	(039)
Net Loss		-	(825,764)	(894,828)	(847,100)	(947,800)	
		=	((,===)	()	(,	=

The Overhead budget includes revenues and expenses that cannot specifically be allocated to any one cost center. For example, Commissioner costs, attorney fees to attend Commission meetings, computer maintenance.

Revenues:

(O1) Miscellaneous - budget is based stormwater system reimbursements from the City. Other miscellaneous revenues include other reimbursements.

Expenses:

- (O2) Advertising and notices includes advertising for meetings, jobs, and purchases. 2014 budget is based 2012 estimated expenses. 2008 and 2009 were higher due to the purchase of a Port of Edmonds video.
- (O3) Audit expense State audit for 2012-2013 expected in 4th quarter 2014. The Port is on a 2-year cycle.
- (O4) Auto and equipment fuel expenses for vehicles not allocated to one department. Budget is based on 2013 estimated expenses.
- (O5) Bank charges includes B of WA fees, LGIP fees, B of NY fees, costs of checks and deposit books. Budget is based on 2013.
- (O6) Commissioner benefits include medical, health and wellness. Medical premiums increased by 0.8% in 2014.
- (O7) Commissioner education budget based on 2013 estimated expenses.
- (O8) Election costs 3 Commissioners' terms expire at the end of 2013. No elections in 2014.
- (O9) Commissioner payroll taxes estimated the same as 2013. Decreased in late 2012 because the Port is no longer reporting Commissioner medical as additional compensation to the IRS.
- (O10) Commissioner salaries and wages monthly salary increased from \$200 to \$254 in July 2013, per diem increased from \$104 to \$114.

Monthly Salary = 5 Commissioners x 12 months x \$254 = \$15,240 Per Diem = 353 meetings in 2012 x \$114 = \$40,242 \$15,240 + \$40,242 = \$55,482 rounded up to \$56,000

- (O11) Commissioner travel budgeted same as projected 2013.
- (O12) Economic development DPOE used to be in the marina budget, but was moved to the overhead budget in 2014.

EASC Dues	5,000
DPOE	9,500
Sea Jazz	2,000
Artists in Action	1,000
Bird Fest	500
	18,000

The Port also participates in economic development through the purchase and operation of the Harbor Square Property.

(O13) Education and training - increased due to reorg, new staff.

Maintenance Utility Worker II	2,000
Administration	1,000
Finance Manager Continuing Professional Education	1,000
First Aid	1,000
NW Marina and Boatyard Conference - 2 staff	350
Pacific Coast Congress - 1 staff, 1 time/year 2 times/year	250
Landscaping	650
Graphics arts software training	750
Other Staff	1,750
	8,000

Graphics arts software training to be completed in 2013.

- (O14) Employee benefits include PERS of 9.21%, actual medical rate per HCA increase of approximately 0.8%.
- (O15) Insurance runs from Sept Aug. Budget estimated from Sept 2013 Aug 2014 numbers plus 10% for the last 4 months of 2014.
- (O16) Licenses and permits used to be included in misc. Since a breakdown of misc expense is often requested, it is now broken out separately.
- (O17) Marketing used to be included in misc. Includes business lunches such as EDC, Snohomish County, etc.

Web Site Redesign	20,000
Smart Phone App	
Business Lunches	2,000
	20,000

Move business lunches to meals.

- (O18) Master plan for Harbor Square property only in 2010, 2011, 2012, 2013.
- (O19) Meals used to be included in misc. Includes staff meals while attending classes, All Staff lunches, staff meetings with Commissioners, staff meetings with elected officials, and business lunches. Budget based on 2013.
- (O20) Membership dues includes the following:

Washington Public Ports Association (WPPA)	12,500	was \$11,000
WPPA Building Purchase Assessment (2011-2015)	1,400	estimate
Rotary Club of Edmonds	1,100	
Puget Sound Regional Council	600	
Washington State Purchasing Contract Membership	500	
Washington Tourism Alliance	500	
National Marine Trade Association (NMTA)	450	
Edmonds Chamber	400	
Washington Society of Certified Public Accountants (WSCPA)	250	
Pacific Coast Congress (PCC)	250	
MRSC Rosters	100	
Washington Finance Officers Association (WFOA)	100	

Other	350
	18,500

- (O21) Miscellaneous removed licenses and permits and marketing.
- (O22) Office estimated ordinary office supplies budget is \$40,000.

Ordinary office supplies	40,000
Replace 3 workstations, 1 laptop that were installed in 2007 and 2008	5,000
Accounting software annual maintenance	4,000
Marina Program annual maintenance	2,000
Replace laptop projector	1,500
Upgrade Commission microphone system	500
	53,000

- (O23) Payroll taxes estimate that L&I and unemployment rates remain the same in 2013.
- (O24) Promotional hosting by law, must be budgeted before it can be used. Port anticipates very little promotional hosting in 2014.
- (O25) Professional services include consultants such as Port Attorney, Public Relations, Port Recorder, and computer technical support.

Computer Technical Support (3 companies)	23,000
Port Attorney	20,000
Port Recorder	7,000
Public Relations	4,000
Other	
	54,000

- (O26) Port Reporter expenses to design, publish, and mail the Port Reporter. Eliminated in 2010 as per the Finance Committee's recommendation.
- (O27) Repair and maintenance services to repair and maintain Port vehicles not dedicated to one cost center, security safety checks, elevator maintenance, pest control, rug services, janitorial, fence rental, HVAC maintenance. Budget based on estimated 2013 expenses.
- (O28) Repair and maintenance landscaping 2010 is the first year that landscaping repair and maintenance will be separated out from other R&M costs. As of 2012, the Facilities Maintenance Manager intends to do all landscaping labor in house.
- (O29) Salaries & wages include CPI increase of 1.4% = \$21,000, merit pool of 1.1% = \$16,000, for a combined increase of \$37,000. The merit pool is established as per the revised compensation plan that was adopted earlier in the year. The amount of the merit pool is subject to performance reviews.

For 2012, salaries and wages were reported and recorded as follows:

Marina = 62% Properties = 7% Overhead = 28% Capital Projects = 3%

The 2014 salaries and wages budgets of \$1,612,000 are allocated the same way.

- (O30) Planning update planned for 2014.
- (O31) Supplies includes janitorial items, water, first aid items, supplies used in operations, parts and equipment so that staff may make repairs. As our equipment ages, it needs more frequent repairs. The Facilities Maintenance Manager intends to do more work in house, so the repair and maintenance expenses will decrease, but the supplies expenses will increase.

Ordinary supplies	38,000
Large shop tools	6,000
Security radios and supplies	1,000
Security truck tires	1,000
Maintenance shop lighting upgrade	4,000
	50,000

(O32) Supplies - landscaping - most of the budget is shown in the marina budget.

(O33) Travel - budget based on 5 year average. Does not include Commissioner travel.

Car allowance	4,800
Finance seminars	1,000
Northwest Marina Trade seminar - 2 staff	1,000
Pacific Coast Congress - Oregon , Alaska	1,000
One-day meetings and seminars - mileage and meals	1,200
	9,000

- (O34) Uniforms budget is based Port Operations Supervisor's and Security Supervisor's recommendations. Reduced from \$13,000 to \$10,000.
- (O35) Utilities budget is based on 2013 projected.
 10/22/13 Add estimated utility tax increase of 9% (\$1,000).
- (O36) Interest income estimate interest rates to remain low in 2013. Required to keep 60% of loan principal balance at Opus Bank. Staff continues to look into options for earning more interest.
- (O37) Depreciation budget is based on monthly depreciation as of July 2013.
- (O38) Other post employment benefits GASB 45 requires government entities the size of the Port of Edmonds to begin recording a liability for Other Post Employment Benefits (OPEB) for the 2009 calendar year. This liability is phased in over a 10 year period. The 2012 overhead liability was \$22,000. The liability is caused because the Port is a member of the Health Care Authority, which provides medical insurance to the Port's retirees. The State charges the Port higher premiums for active employees than the State charges retirees, so the Port is providing direct and indirect subsidies.
- (O39) Property tax allocation same as 2012.

Port of Edmonds 2013 Projected Year End

		Rental		
	Marina	Property	Overhead	Combined
	Actual	Actual	Actual	Actual
Revenues				
Marina Operations				
Electrical Fees	127,000			127,000
Environmental	108,000			108,000
Environmental Fee - Workyard	21,000			21,000
Fuel Sales	850,000			850,000
Launcher	92,000			92,000
Miscellaneous	51,000		40,000	91,000
Moorage - Guest	160,000			160,000
Moorage - Permanent	2,879,000			2,879,000
Dry Storage Revenue	637,000			637,000
Parking	30,000			30,000
Travelift	92,000			92,000
Workyard	76,000			76,000
Late Fees	13,000			13,000
Total Marina Operations	5,136,000		40,000	5,176,000
Rental Properties				
Harbor Square Property		1,517,100		1,517,100
Anthony's		224,000		224,000
Bud's Bait		7,200		7,200
Edmonds Yacht Sales		3,300		3,300
Harbor Square Athletic Club		119,000		119,000
Landing		91,000		91,000
Yacht Club		49,000		49,000
Total Rental Properties		2,010,600	-	2,010,600
Total Revenue	5,136,000	2,010,600	40,000	7,186,600

Port of Edmonds 2013 Projected Year End

Marina ActualProperty ActualOverhead ActualCExpensesActualActualActualActualExpensesCost of Goods Sold Loan-a-Slip Credits13,000 Cost of Sales17,000 Electrical Purchases58,000 Fuel & Oil740,000Harb Sq Meeting Room Costs1,100 Total Cost of Goods SoldOperating Expenses1,100 Robust endOperating Expenses600 600Advertising & Notices2,5001,5006,200 600Auto and Equipment Fuel14,0005009,000Bank Charges5001,800-Business Taxes21,000300-Claims & Damages10,000	ombined <u>Actual</u> 13,000 17,000 58,000 740,000 1,100 829,100
ExpensesCost of Goods SoldLoan-a-Slip Credits13,000Cost of Sales17,000Electrical Purchases58,000Fuel & Oil740,000Harb Sq Meeting Room Costs1,100Total Cost of Goods Sold828,0001,100-Operating Expenses600Advertising & Notices2,500Advertising & Notices2,500Audit Expense600Auto and Equipment Fuel14,000500Bank Charges5001,800Business Taxes21,000300	13,000 17,000 58,000 740,000 1,100
Cost of Goods Sold Loan-a-Slip Credits13,000 Cost of SalesCost of Sales17,000 Electrical PurchasesFuel & Oil740,000 Harb Sq Meeting Room CostsTotal Cost of Goods Sold $828,000$ Total Cost of Goods Sold $828,000$ Operating Expenses 600 $Audit Expense$ Advertising & Notices $2,500$ Auto and Equipment Fuel $14,000$ Solo $9,000$ Bank Charges 500 Business Taxes $21,000$	17,000 58,000 740,000 1,100
Loan-a-Slip Credits13,000Cost of Sales17,000Electrical Purchases58,000Fuel & Oil740,000Harb Sq Meeting Room Costs $1,100$ Total Cost of Goods Sold828,0000perating Expenses 4 dvertising & NoticesAdvertising & Notices $2,500$ Auto and Equipment Fuel14,000Bank Charges 500 Business Taxes $21,000$ 300	17,000 58,000 740,000 1,100
$\begin{array}{c c} Cost of Sales & 17,000 \\ Electrical Purchases & 58,000 \\ Fuel & Oil & 740,000 \\ Harb Sq Meeting Room Costs & 1,100 \\ \hline Total Cost of Goods Sold & 828,000 & 1,100 & - \\ \hline \\ Operating Expenses \\ Advertising & Notices & 2,500 & 1,500 & 6,200 \\ Audit Expense & 600 \\ Auto and Equipment Fuel & 14,000 & 500 & 9,000 \\ Bad Debt Expense & 15,000 \\ Bank Charges & 500 & 1,800 \\ Business Taxes & 21,000 & 300 \\ \hline \end{array}$	17,000 58,000 740,000 1,100
Electrical Purchases $58,000$ Fuel & Oil $740,000$ Harb Sq Meeting Room Costs $1,100$ Total Cost of Goods Sold $828,000$ $1,100$ -Operating Expenses $1,100$ Advertising & Notices $2,500$ Audit Expense 600 Auto and Equipment Fuel $14,000$ Bank Charges 500 Bank Charges 500 Business Taxes $21,000$	58,000 740,000 1,100
Fuel & Oil740,000Harb Sq Meeting Room Costs $1,100$ Total Cost of Goods Sold $828,000$ Operating ExpensesAdvertising & Notices $2,500$ Audit Expense 600 Auto and Equipment Fuel $14,000$ Bank Charges 500 Business Taxes $21,000$	740,000 1,100
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Operating Expenses2,5001,5006,200Audit Expense600Auto and Equipment Fuel14,0005009,000Bad Debt Expense15,0005001,800Bank Charges5001,800300	02),100
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Advertising & Notices 2,500 1,500 6,200 Audit Expense 600 Auto and Equipment Fuel 14,000 500 9,000 Bad Debt Expense 15,000 500 1,800 Bank Charges 500 1,800 Business Taxes 21,000 300 100	
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Auto and Equipment Fuel14,0005009,000Bad Debt Expense15,0005001,800Bank Charges5001,800Business Taxes21,000300	600
Bad Debt Expense 15,000 Bank Charges 500 1,800 Business Taxes 21,000 300	23,500
Bank Charges5001,800Business Taxes21,000300	15,000
,	2,300
Claims & Damages 10,000	21,300
	10,000
Commission Costs 134,500	134,500
Economic Development 12,000 5,000	17,000
Education & Training 4,000 4,500	8,500
Employee Benefits 271,000 29,000 108,000	408,000
Hazardous Waste Disposal 14,500	14,500
Insurance 120,000 36,000 9,000	165,000
Licenses & Permits 1,500 2,000	3,500
Master Plan 28,000	28,000
Meals 5,000	5,000
Membership Dues 15,000	15,000
Miscellaneous 100 1,400 500	2,000
Office 15,000 50,000	65,000
Payroll Taxes 112,000 12,000 46,000	170,000
Professional Services 14,000 91,000 50,000	155,000
Rent 12,000	12,000
Repair & Maintenance 43,000 90,500 25,000	158,500
•	1,445,000
Supplies 130,000 24,000 51,000	205,000
Travel 7,500	7,500
Uniforms 10,000	10,000
Utilities 177,000 131,000 33,000	341,000
	3,452,900
Non-Operating Items - Expense (Income)	
Interest Expense 210,000 378,000	588,000
Bond Issuance Costs -	-
Interest Income (1,000) (30,000)	(31,000)
Miscellaneous (5,325) (1,500)	(6,825)
Total Non-Operating Items 204,675 377,000 (31,500)	550,175
	2,354,425
	1,668,000
Other Post Employment Benefits 35,000 7,500 22,000	64,500
Net Income Before Overhead Allocation 1,089,725 527,300 (995,100)	621,925
Property Texas 50,000 200,000 150,000	400.000
Property Taxes 50,000 200,000 150,000 Overhead Allocation (593,000) (254,000) 847,000	400,000
Net Income With Property Tax Carry546,725473,300	1,021,925

Port of Edmonds 2014-2018 Capital Budget

0 0 1	l Replacement Reserve tal Replacement Reserve lacement Reserve	2014 3,488,000 1,000,000 4,488,000	2015 3,437,000 1,300,000 4,737,000	2016 3,492,000 1,300,000 4,792,000	2017 3,942,000 1,200,000 5,142,000	2018 3,992,000 2,100,000 6,092,000
Capital Projects:						
Cost Center	Item					
00	Administration Office Remodel	50,000				
00	Capital Maintenance	50,000	100,000	215,000	200,000	290,000
00	M.O. Office Remodel - Phase II		35,000			
00	Marina Maintenance Software	15,000				
00	New Restroom Complex		150,000			
00	New Server				15,000	10,000
00	Technology Improvements	10,000	25,000	25,000	25,000	25,000
00	Telephone System Upgrade		25,000			
00	Tractor - 30 H.P.	30,000				
00	Trailer		9,000			
00	Vehicle Replacement		25,000	25,000	25,000	25,000
00	Voice Mail System Upgrade	7,000				
00	Weather Center Equipment Update	10,000				
00	Weather Center Structure Upgrade	20,000				
	Fuel Dock Update: Dispensers, Fuel Lines, Nozzles, Water					
05	Line/Sewer Pumpout Line	186,000				
11	Boat Holding Lane Replacement		20,000			
11	Breakwater Entrance Lighting	25,000				
11	I Dock Electrical Upgrade		78,000			
11	Marina Updates Per Replacement Schedule					
11	Mid Life Rehab (Waler Replacement)					
11	Recycling Centers					
11	Replace Gutters on Docks	35,000				
18	Travelift	,			400,000	
18	Travelift Motor and Hydraulics		18,000		,	
21	Launcher Renovation with 75% RCO Match	110,000	- ,			
22	Dry Storage Concrete Pad Replacement	110,000		100,000		
22	North DS Launch Replace Motor and Hydraulic Pump	8,000		100,000		
22	Tenant restroom remodel	10,000				
22	Marine Forklift Replacement	10,000	275,000			275,000
60	Harbor Square Capital Maintenance	25,000	25,000	25,000	25,000	425,000
60	Harbor Square Replace HVAC Units	35,000	35,000	35,000	35,000	35,000
60	Harbor Square Tenant Improvements	25,000	25,000	25,000	25,000	25,000
60	Harbor Square Roof Replacement	400,000	400,000	400,000	400,000	25,000
62	Harbor Square Building 2 Grease Interceptor	+00,000	+00,000	+00,000	+00,000	
02	TOTALS	1,051,000	1,245,000	850,000	1,150,000	1,110,000
		1,001,000	1,273,000	050,000	1,130,000	1,110,000
Ending Capital Re	eplacement Reserve	3,437,000	3,492,000	3,942,000	3,992,000	4,982,000

Port of Edmonds Projected Cash Flow Schedule For the Years of 2014-2018

Beginning Total Cash and Investments	<u>2014</u> 9,000,000	<u>2015</u> 9,177,100	<u>2016</u> 9,414,600	<u>2017</u> 10,026,100	<u>2018</u> 9,415,600
Less Reserves					
Beginning Tenant Deposits (restricted)	(430,000)	(430,000)	(430,000)	(430,000)	(430,000)
Beginning Bond Reserve (restricted)	(801,000)	(801,000)	(801,000)	(801,000)	-
Beginning Operating Reserve (6 months)	(2,840,000)	(3,364,000)	(3,499,000)	(3,639,000)	(3,785,000)
Beginning Environmental Mitigation Reserve	(605,000)	(606,000)	(607,000)	(608,000)	(609,000)
Beginning Capital Replacement Reserve	(3,488,000)	(3,437,000)	(3,492,000)	(3,942,000)	(3,992,000)
Total Reserves	(8,164,000)	(8,638,000)	(8,829,000)	(9,420,000)	(8,816,000)
Beginning Available Cash	836,000	539,100	585,600	606,100	599,600
Beginning Available Cash	836,000	539,100	585,600	606,100	599,600
Bond Principal Payments Due	(1,486,000)	(1,270,000)	(1,331,000)	(2,294,000)	(663,000)
Net Income	957,600	996,000	1,036,000	1,077,000	1,120,000
Non-Cash Items - Depreciation and OPEB	1,756,500	1,756,500	1,756,500	1,756,500	1,756,500
Changes to Bond Reserve	-,	-,		801,000	-,
Changes to Operating Reserve	(524,000)	(135,000)	(140,000)	(146,000)	(151,000)
Changes to Environmental Mitigation Reserve	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Changes to Capital Replacement Reserve	(1,000,000)	(1,300,000)	(1,300,000)	(1,200,000)	(2,100,000)
Ending Available Cash	539,100	585,600	606,100	599,600	561,100
Beginning Capital Replacement Reserve	3,488,000	3,437,000	3,492,000	3,942,000	3,992,000
Changes to Capital Replacement Reserve	1,000,000	1,300,000	1,300,000	1,200,000	2,100,000
Capital Projects	(1,051,000)	(1,245,000)	(850,000)	(1,150,000)	(1,110,000)
Ending Capital Replacement Reserve	3,437,000	3,492,000	3,942,000	3,992,000	4,982,000
For the Associate Cost	520 100	595 (00	<i>c</i> 0 <i>c</i> 100	500 (00	561 100
Ending Available Cash	539,100	585,600	606,100	599,600	561,100
Ending Tenant Deposits	430,000	430,000	430,000	430,000	430,000
Ending Bond Reserve	801,000	801,000	801,000	-	-
Ending Operating Reserve	3,364,000	3,499,000	3,639,000	3,785,000	3,936,000
Ending Environmental Mitigation Reserve	606,000	607,000	608,000	609,000	610,000
Ending Capital Replacement Reserve	3,437,000 9,177,100	3,492,000	3,942,000	3,992,000	4,982,000
Ending Total Cash and Investments	9,177,100	9,414,600	10,026,100	9,415,600	10,519,100

Notes:

Marina mid-life rehab to replace walers is projected for 2021-2024 at a total cost of \$4,000,000.

Port of Edmonds 2014 Open Moorage Rates

								24	% F	Rate Increa	ISP	
					2013 2014 2014							erence
	2013		2013	F	stimated			Rate		Annual		Month
Slip Size	# of Slips		Rate		Income			2.40%		Income		m 2013
10 x 8.0	undesirable	\$	79.53				\$	81.44			\$	1.91
10 x 8.0	undesirable	\$	96.16				\$	98.47			\$	2.31
20 x 8.0	12	↓ \$	159.04	\$	22,902		\$	162.86	\$	23,451	\$	3.82
20 x 8.0	2	э \$	164.07	\$	3,938		\$	168.01	э \$	4,032	\$	3.94
22 x 0.0 26 x 9.0	2	э \$	178.88	\$	4,293		\$	183.17	э \$	4,396	\$	4.29
26 x 3.0 26 x 10.0	31	↓ \$	190.61	\$	70,907		\$	195.18	\$ \$	72,609	\$	4.57
26 x 10.5	10	\$	194.82	\$	23,378		\$	199.50	\$ \$	23,939	\$	4.68
26 x 10.5	18	\$	216.10	\$	46,678		\$	221.29	\$	47,798	\$	5.19
26 x 12.0	2	\$	220.08	\$	5,282		\$	225.36	\$	5,409	\$	5.28
28 x 09.0	9	\$	192.33	\$	20,772		\$	196.95	\$	21,270	\$	4.62
28 x 10.0	1	\$	204.24	\$	2,451		\$	209.14	\$	2,510	\$	4.90
28 x 11.0	1	\$	215.82	\$	2,590		\$	203.14	\$ \$	2,652	\$	5.18
28 x 12.5	33	\$	225.81	\$	89,421		\$	231.23	\$ \$	91,567	\$	5.42
28 x 13.0	8	↓ \$	232.95	\$	22,363		\$	238.54	\$	22,900	\$	5.59
30 x 12.5	9	\$	248.90	\$	26,881		\$	254.87	\$	27,526	\$	5.97
30 x 13.0	4	\$	256.70	\$	12,322		\$	262.86	\$	12,617	\$	6.16
30 x 13.5	11	\$	264.50	\$	34,914		\$	270.85	\$ \$	35,752	\$	6.35
30 x 13.5	10	\$	272.29	\$	32,675		\$	278.82	÷ \$	33,459	\$	6.53
30 x 15.0	2	\$	292.16	\$	7,012		\$	299.17	\$	7,180	\$	7.01
32 x 12.5	2	\$	264.41	\$	6,346		\$	270.76	\$	6,498	\$	6.35
32 x 13.5	13	\$	281.19	\$	43,866		\$	287.94	\$	44,918	\$	6.75
32 x 15.0	6	↓ \$	306.38	\$	22,059		\$	313.73	\$	22,589	\$	7.35
34 x 15.0	6	\$	334.12	\$	24,057		\$	342.14	\$	24,634	\$	8.02
36 x 13.0	2	\$	311.68	\$	7,480		\$	319.16	\$	7,660	\$	7.48
36 x 14.0	8	\$	330.91	\$	31,767		\$	338.85	\$	32,530	\$	7.94
36 x 15.5	10	\$	359.76	\$	43,171		\$	368.39	\$	44,207	\$	8.63
40 x 15.5	17	\$	407.43	\$	83,116		\$	417.21	\$	85,110	\$	9.78
40 x 16.0	10	\$	418.50	\$	50,220		\$	428.54	\$	51,425	\$	10.04
44 x 16.0	10	\$	453.97	\$	54,476		\$	464.87	\$	55,784	\$	10.90
50 x 15.0	2	\$	496.57	\$	11,918		\$	508.49	\$	12,204	\$	11.92
50 x 15.5	2	\$	510.92	\$	12,262		\$	523.18	\$	12,556	\$	12.26
50 x 16.5	8	\$	539.61	\$	51,803		\$	552.56	\$	53,046	\$	12.95
50 x 18.5	6	\$	596.99	\$	42,983		\$	611.32	\$	44,015	\$	14.33
50 x 20.0	2	\$	641.10	\$	15,386		\$	656.49	\$	15,756	\$	15.39
50 x 21.0	14	\$	668.73	\$	112,347		\$	684.78	\$	115,043	\$	16.05
54 x 20.0	2	\$	685.96	\$	16,463		\$	702.42	\$	16,858	\$	16.46
54 x 20.5	4	\$	701.45	\$	33,670		\$	718.28	\$	34,478	\$	16.83
54 x 21.5	4	\$	735.62	\$	35,310		\$	753.27	\$	36,157	\$	17.65
55 x 21.0	1	\$	728.99	\$	8,748		\$	746.49	\$	8,958	\$	17.50
60 x 21.0	1	\$	790.39	\$	9,485		\$	809.36	\$	9,712	\$	18.97
62 x 21.0	1	\$	813.33	\$	9,760		\$	832.85	\$	9,994	\$	19.52
66 x 21.0	2	\$	861.52	\$	20,676		\$	882.20	\$	21,173	\$	20.68
70 x 21.0	1	\$	911.62	\$	10,939		\$	933.50	\$	11,202	\$	21.88
72 x 21.0	1	\$	932.06	\$	11,185		\$	954.43	\$	11,453	\$	22.37
74 x 21.0	2	\$	957.96	\$	22,991		\$	980.95	\$	23,543	\$	22.99
84 x 21.0	1	\$ ´	1,087.41	\$	13,049		\$ ´	1,113.51	\$	13,362	\$	26.10
	303			\$1	,234,310				\$	1,263,933		
											•	

Port of Edmonds 2014 Covered Moorage Rates

				0040
				2013
	2013	2013	E	stimated
<u>Slip Size</u>	<u># of Slips</u>	<u>Rate</u>		<u>Income</u>
26 x 12.5	22	283.40	\$	74,818
28 x 9.0	22	233.92	\$	61,755
28 x 12.5	68	300.31	\$	245,053
28 x 13.0	12	309.80	\$	44,611
30 x 12.5	22	348.45	\$	91,991
30 x 13.0	12	359.39	\$	51,752
30 x 13.5	16	370.29	\$	71,096
30 x 14.0	18	381.22	\$	82,344
32 x 13.5	52	393.69	\$	245,663
32 x 15.0	16	428.90	\$	82,349
34 x 15.0	16	501.16	\$	96,223
36 x 14.0	18	496.36	\$	107,214
36 x 15.5	16	539.62	\$	103,607
40 x 15.5	16	611.14	\$	117,339
40 x 16.0	12	627.77	\$	90,399
44 x 16.0	12	680.96	\$	98,058
48 x 18.5	10	848.77	\$	101,852
	360		\$ ´	1,766,122

2.4% Rate Increase										
2014	20	14	Dif	ference						
Rate	Anr	nual	Pe	r Month						
<u>2.40%</u>	Inco	<u>ome</u>	Fro	<u>m 2013</u>						
\$ 290.20	\$7	6,613	\$	6.80						
\$ 239.53	\$6	3,237	\$	5.61						
\$ 307.52	\$ 25	0,934	\$	7.21						
\$ 317.24	\$4	5,682	\$	7.44						
\$ 356.81	\$ 9	4,199	\$	8.36						
\$ 368.02	\$ 5	2,994	\$	8.63						
\$ 379.18	\$ 7	2,802	\$	8.89						
\$ 390.37	\$8	4,320	\$	9.15						
\$ 403.14	\$ 25	1,558	\$	9.45						
\$ 439.19	\$8	4,325	\$	10.29						
\$ 513.19	\$ 9	8,532	\$	12.03						
\$ 508.27	\$ 10	9,787	\$	11.91						
\$ 552.57	\$ 10	6,094	\$	12.95						
\$ 625.81	\$ 12	0,155	\$	14.67						
\$ 642.84	\$ 9	2,568	\$	15.07						
\$ 697.30	\$ 10	0,412	\$	16.34						
\$ 869.14	\$ 10	4,297	\$	20.37						
	\$ 1,80	8,509								

Port of Edmonds 2014 Dry Storage Seasonal Rates

					2.4% Rate Increase							
		A	verage	2013	 2014	2014					Av	erage
	2013		2013	Estimated	Rate	Annual		Peak	Off	Annual	Diffe	erence
Space Size	# of Spaces		Rate	Income	<u>2.40%</u>	Income		<u>Season</u>	<u>Season</u>	Income	Per	Month
Up to 21'11"	60	\$	188.77	\$ 135,914	\$ 193.30	\$ 139,176		\$ 220.36	\$ 166.24	\$ 139,176	\$	4.53
22' - 27'11"	110	\$	247.66	\$ 326,911	\$ 253.60	\$ 334,757		\$ 289.11	\$218.10	\$ 334,757	\$	5.94
28' - 32'	62	\$	287.65	\$ 214,012	\$ 294.55	\$ 219,148		\$ 335.79	\$ 253.32	\$219,148	\$	6.90
	232			\$ 676,837		\$ 693,081				\$ 693,081	-	

The peak season is defined as the months of April, May, June, July, August, and September. The off season is defined as the months of January, February, March, October, November, and December. Difference is approximately 25%.

Port of Edmonds Moorage Rate Survey As of September 2013

OPEN MOORAGE

	Elliott Bay	<u>Everett</u>	Everett 12th St	<u>La Conner</u>	<u>Shilshole</u>	Edmonds
28'	N/A	\$167.16	N/A	N/A	N/A	\$196.95-\$238.54
30'	N/A	N/A	N/A	\$176.10	\$286.20	\$254.87-\$299.17
32'	\$344.64	\$225.28	N/A	N/A	N/A	\$270.76-\$313.73
36'	\$398.16	\$273.96	N/A	N/A	\$373.68	\$319.16-\$368.39
40'	\$461.20	\$326.40	\$376.00	\$267.60	\$424.80	\$417.21-\$428.54
50'	N/A	\$503.00	\$517-\$569	\$386.00	\$585.00	\$508.49-\$684.78

COVERED MOORAGE

	<u>Everett</u>	<u>La Conner</u>	<u>Edmonds</u>
28'	\$241.64	N/A	\$239.53-\$317.24
30'	\$258.90	\$231.00	\$356.81-\$390.37
32'	\$312.64	N/A	\$403.14-\$439.19
36'	\$408.24	N/A	\$508.27-\$552.57
40'	\$484.40	\$472.80	\$625.81-\$642.84
50'	\$644.50	\$678.50	N/A

Port of Edmonds Boatyard and Travelift Fees

		2009	<u>2010</u>	<u>2011</u>	2012	<u>2013</u>	2014	Comments
	Travelift**							
Roundtrip (with or v	without pressure wash) Minimum up to 24'11'' Each additional foot Boats - 25' - 34'11 Boats - 35'- 44''11 Boats - 45' and Up	\$212.00 \$8.00	\$212.00 \$8.00	\$215.00 \$8.00	\$215.00 \$8.00		\$8.75 \$9.00	New rate structure Per foot Per foot Per foot
Reblock/One-way	Minimum up to 24'11'' feet Each additional foot Boats - 25' and Up	\$89.00 \$3.50	\$89.00 \$3.50	\$90.00 \$3.50	\$90.00 \$3.50		N/A	New rate structure Per foot
Sling time with pres	sure wash (one hour) Minimum up to 24'11'' feet Each additional foot Boats - 25' and Up	\$152.00 \$6.00	\$152.00 \$6.00	\$154.00 \$6.00	\$154.00 \$6.00		\$154.00 N/A	New rate structure Per foot
Sling time without p	pressure wash (one hour) Minimum up to 24'11'' feet Each additional foot Boats - 25' and Up	\$89.00 \$3.50	\$89.00 \$3.50	\$90.00 \$3.50	\$90.00 \$3.50		N/A	New rate structure Per foot
After hours charge	Per hour	\$75.00	\$75.00	\$90.00	\$90.00	\$115.00	\$115.00	
Additional time over	r one hour - charged per minute	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00	
Mast pull	Travelift rate Staff time - 30 minutes per person Additional time over 30 min - per min Boatyard***	\$53.00 \$51.00 \$2.00	\$53.00 \$51.00 \$2.00	\$54.00 \$52.00 \$2.00		\$52.00	\$52.00	
Daily	Per foot Last day	\$0.90 no charge	\$0.90 no charge	\$0.90 no charge	\$1.00 no charge	\$1.00 no charge	\$1.10 no charge	
Electricity	Daily	N/A	N/A	N/A	N/A	\$4.00	\$4.00	
Monthly Environme	ental Fee Up to 35'11" 36" to 45'11" 46" and Up	\$30.00	\$45.00	\$50.00	\$50.00	\$50.00	N/A \$40.00 \$50.00 \$60.00	New rate structure
Labor Fee** Violation Fee	30 minutes per person Per incident	\$42.00 \$100.00	\$42.00 \$100.00	\$43.00 \$100.00	\$43.00 \$100.00			
	Boatyard Tarp Fees**							
Ground Tarp	All lengths	cost	t cost	cost + 10%	cost + 10%	cost + 10%	cost + 10%	
Cocoon Tarp	All lengths	cost	t cost	cost + 10%	cost + 10%	cost + 10%	cost + 10%	
T	· · · · · · · · · · · · · · · · · · ·	4						

Tarp fees will be adjusted, as necessary, to reflect the cost of materials.

**Applicable sales tax will be added at time of sale.
***State leasehold tax will be charged on any vessel layover of 30 days or longer. Leasehold tax will be backdated to the first day.

Port of Edmonds Guest Moorage, Loan-a-Slip, Launcher and Parking Fees

		2009	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	Comments
	Guest Moorage***							
Open	Daily per foot Summer Rates (May through October) Winter Rates (November through April)	\$0.90	\$0.90	\$1.00	\$1.00	\$1.10	N/A \$1.25 \$1.10	New rate structure
Electricity	Daily	\$3.50	\$3.50	\$3.75	\$3.75	\$4.00	\$4.00	
Reservation Fee	Per night	\$5.00	\$5.00	\$10.00	\$10.00	\$10.00	\$10.00	
WiFi	1 day/2 day/7 day	N/A	N/A	N/A	\$5.00	\$4/\$7/\$9	\$0.00	Included in guest moorage rates
Open	Monthly per foot - November through April	\$18.00	\$18.00	\$20.00	\$20.00	\$20.00	\$22.00	
	Loan-a-Slip***							
Open	Daily per foot	\$1.00	\$1.00	\$1.25	\$1.25	\$1.35	\$1.35	
Covered	Daily per foot	\$1.20	\$1.20	\$1.40	\$1.40	\$1.50	\$1.50	
Electricity	Daily	\$3.50	\$3.50	\$3.75	\$3.75	\$4.00	\$4.00	
	Public Launch**							
Roller Trailer	Round Trip	\$23.00	\$24.00	\$24.00	\$24.00	\$24.00	\$25.57	\$28 with sales tax.
	One Way	\$16.00	\$17.00	\$17.00	\$17.00	\$17.00	\$18.26	\$19.99 with sales tax.
Bunk Trailer	Round Trip	\$32.00	\$34.00	\$34.00	\$34.00	\$35.00	\$36.53	\$40 with sales tax.
	One Way	\$21.00	\$22.00	\$22.00	\$22.00	\$25.00	\$27.40	\$30 with sales tax.
	Parking**							
Vehicle/Trailer Con	mbination (per calendar day)	\$5.25	\$5.25	\$5.48	\$5.48	\$5.48	\$5.48	
RV Parking		\$30.00	\$30.00	\$31.00	\$31.00	\$35.00	\$35.00	

Boat on Trailer - vehicle/trailer fee + equivalent guest moorage fee for size of boat

**Applicable sales tax will be added at time of sale.
***State leasehold tax will be charged on any vessel layover of 30 days or longer. Leasehold tax will be backdated to the first day.

Port of Edmonds Other Services

		2009	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	Comments
I	Forklift and Engine Haul**							
Engine Haul	30 minutes per person	\$51.00	\$51.00	\$53.00	N/A	N/A	N/A	Minimum charge \$100. Changes proposed
	1 hour per person				\$150.00	\$150.00	\$150.00	due to boatyard survey.
	Each additional minute	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00	
Forklift - each way	Minimum up to 24'11" feet	\$84.00	\$84.00	\$87.00	\$87.00	\$90.00	\$90.00	
	Each additional foot	\$3.50	\$3.50	\$3.50	\$3.50	\$3.75	N/A	New rate structure
	Boats - 25' and Up						\$3.75	Per foot
Caterpillar Forklift	30 minutes per person	N/A	N/A	N/A	N/A	\$46.00	\$46.00	Minimum charge \$46.
	Workboat**							
Workboat Tow (one	-way in harbor only)	\$92.00	\$92.00	\$95.00	\$95.00	\$95.00	\$95.00	
	Dewatering Pumpout**							
Pumpout	30 minutes per person	\$45.00	\$45.00	\$46.00	\$46.00	\$46.00	\$46.00	
I I I I I I I I I I I I I I I I I I I	Each additional minute	\$1.50	\$1.50	\$1.50	\$1.50	\$2.00	\$2.00	
	Monthly Boat Storage***							
Storage for	30 feet and under		Equ	al to 30' oper	n moorage ra	ite		1
Impounded Boats	Over 30 feet to 48 feet			al to 48' oper]			
	Over 48 feet		Equ	al to 54' oper				

Monthly boat storage fees apply to boats impounded by the Port of Edmonds and removed from their assigned space.

**Applicable sales tax will be added at time of sale.
***State leasehold tax will be charged on any vessel layover of 30 days or longer. Leasehold tax will be backdated to the first day.

Port of Edmonds Other Moorage Fees

		2009	2010	2011	2012	2013	2014	Comments
	04 M 41 F							
	Other Monthly Fees							
Base Electrical Fee		N/A	\$ 5.00	\$ 5.00	\$ 5.00	\$ 5.00	\$5.00) Effective 1997-2001, 2010-present
Tenant Environmenta	l Fee	\$6.00	\$10.00	\$10.00	\$11.00	\$11.00	\$11.00)
Livaboard Fee***		\$61.51	\$62.74	\$65.87	\$68.50	\$72.10	\$73.83	increase by 2.4%
Trailer Storage***		\$48.30	\$49.27	\$51.73	\$53.80	\$56.62	\$57.98	increase by 2.4%
WiFi		N/A	N/A	N/A	\$15.00	\$15.00	\$0.00	Complimentary
Temporary Moorage l	Fee	N/A	N/A	N/A	\$25.00	\$25.00	\$25.00) per month
Commuter Parking**		N/A	N/A	N/A	\$125.00	\$125.00	\$125.00	per month
	Dinghy Storage***							
		*2 0.00	¢20.00	***	\$20.24	¢21.02	* 22 - 0	
Tenant - 1 vessel	- 14 - 11	\$29.08	\$29.08	\$29.08	\$30.24	\$31.83		increase by 2.4%
Tenant - 2 vessels, if y	width allows	\$40.72	\$40.72	\$40.72	\$42.35	\$44.57		increase by 2.4%
Non-tenant - 1 vessel	10 1 H H	\$40.72	\$40.72	\$40.72 \$58.14	\$42.35	\$44.57 \$63.64		increase by 2.4%
Non-tenant - 2 vessels	s, if width allows	\$58.14	\$58.14	\$58.14	\$60.47	\$65.64	\$05.17	increase by 2.4%
	Sublease Fees							
Sublease Fee		\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00) per month
Key Sale**		\$20.00	\$20.00	\$20.00	\$20.00	\$20.00) refunded when key is returned
		+=0000	+=	+=	+=	+=++++	+=0100	
	Wait List Fees							
Wait List Fee - 1 list	tenants only	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	
Wait List Fee - 1 list, tenants only Wait List Renewal Fee		\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	
	-	\$20100	\$20.00	\$20.00	¢25100	¢20100	<i>Q20100</i>	
	Parking Permits**							
1st Permit		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
2nd Permit		\$5.05	\$5.05	\$5.05	\$5.05	\$5.05	\$5.05	\$5.50 with tax
3rd Permit		\$25.02	\$25.02	\$25.02	\$25.02	\$25.02	\$25.02	\$27.25 with tax
Unreturned Parking P	ermit	\$10.10	\$10.10	\$10.10	\$10.10	\$10.10	\$10.10	\$11 with tax
r								
Ľ	Dry Storage Dock Fees***							
1st Night	Per foot	no charge	no charge	no charge	no charge	no charge	no charge	
2nd Night	Per foot	no enarge	0	qual to guest	, v	, i i i i i i i i i i i i i i i i i i i	no enurge	7
Violation Fees		equ	al to guest m				fees	
	Penalties							
NSF Check Fee	Per check	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	max by law
Chain Up Fee	Wet moorage	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	
No Move Fee	Dry storage	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	
Impound Fee	Per day	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00	
Late Fee	Greater of 12% annually or \$10	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00	
Unreturned Key**		\$20.00	\$20.00	\$20.00	\$20.00	\$20.00		refunded when key is returned
Unauthorized Moorag	ge Fee	N/A	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00	

Applicable sales tax will be added at time of sale. *Applicable state leasehold tax will be added.

Port of Edmonds Products

	2009	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u> <u>Comments</u>
Fuel and Oil Products**						
Fuel markup per gallon Oil products markup	\$0.57 50.00%	\$0.57 50.00%	\$0.57 50.00%	\$0.57 50.00%	\$0.61 50.00%	2012 fuel analysis requires \$.64 to breakeven \$0.65 w/o o/h
Coffee**						
Per cup	\$0.46	\$0.46	\$0.46	\$0.46	\$0.46	0.92 With tax = \$1.00. Or free with purchase.
Other Products**						
All products such as dock cleats, locking rings, etc. 30 amp adaptor deposit 50 amp 125 volt splitter deposit Master key deposit - complying vendors only	cost \$60.00 \$250.00 \$50.00	cost \$60.00 \$250.00 \$50.00	cost + 10% \$60.00 \$250.00 \$100.00	cost + 10% \$60.00 \$250.00 \$100.00	cost + 10% \$60.00 \$250.00 \$100.00	cost + 10% \$60.00 Deposit \$250.00 Deposit \$100.00 Deposit
Installation fee - per hour, charged in 15 minute increments			\$86.00	\$86.00	\$86.00	\$86.00 Labor to install dock amenities.

Other products fees will be adjusted, as necessary, to reflect the cost of materials. Other products may be added, as necessary, with the same price structure.

Applicable sales tax will be added at time of sale. *Applicable state leasehold tax will be added.

FULL TIME STAFF									
Grade <u>Level</u>	# of Staff		Entry <u>Level</u>	<u>Maximum</u>					
4	0	\$	15.78	\$	19.40				
5	1	\$	16.73	\$	20.56				
6	3	\$	17.76	\$	21.84				
7	2	\$	18.83	\$	23.17				
8	4	\$	19.98	\$	24.56				
9	3	\$	21.20	\$	26.07				
10	3	\$	22.46	\$	27.66				
11	2	\$	23.84	\$	29.34				
12	0	\$	25.31	\$	31.11				
13	3	\$	26.85	\$	33.02				
14	1	\$	28.48	\$	35.03				
15	0	\$	30.22	\$	37.16				

PORT OF EDMONDS 2014 Pay Scale at 1.4% Increase

SEASONAL STAFF										
Grade <u>Level</u>	<u># of Staff</u>		Entry <u>_evel</u>	<u>Maximum</u>						
1	0	\$	11.72	\$	13.19					
2	8	\$	12.44	\$	14.00					
3	0	\$	13.15	\$	14.86					

Port of Edmonds Capital Budget to Actual From 2009 to 2013

Cost		2009	2009	2010	2010	2011	2011	2012	2012	2013	2
Center	Item	Actual	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	Actual	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	Projected	<u>B</u> ı
00	Base Station Radio and Antennas								10,000		
00	Capital Maintenance	32,327	50,000	362,665	50,000	248,925	50,000	17,588	50,000	110,167	
00	Landscape Improvements		70,000	32,945	50,000						
00	Marina Program Server									6,598	
00	M.O. Office Remodel - Phase II				50,000		35,000		35,000		
00	Technology Improvements	5,176	25,000		20,000	17,604	25,000	1,459		3,162	
00	Telephone System Upgrade		25,000		25,000		25,000				
00	Tractor - 30 H.P.										
00	Vehicle Replacement	19,474		16,496	25,000	15,654	25,000				
00	Work Truck							30,532	40,000		
00	Workstation Upgrades (15)								30,000		
05	POS System upgrade	44,982	50,000								
	Update Fuel Dock Dispensers Monitoring										
	System, Metal Fuel Lines on the Dock, Fuel										
	Nozzles, Hoses, Water Line/Sewer Pumpout										
05	Line						25,000		165,000	13,624	
11	Breakwater Entrance Lighting				10,000		10,000		10,000	35,000	
11	Gang Way M/N Dock	122,089	100,000								
11	Marina Program Handheld Meter/Dock Check PDA								5,000		
11	New Restroom Complex		425,000								
11	Pumpouts (2)				20,000	35,055					
11	Recycling Centers				10,000		10,000				
11	Workboat Motor Replacement								5,000	9,000	
18	Environmental Improvements		75,000		75,000		75,000		20,000		
18	Hydraulic Boat Jacks									7,623	
18	Pressure Wash Building Non-Skid Floor								7,000		
21	Launcher Renovation with 75% RCO match										
21	Replacement launcher motors								7,500		
22	Dry Storage South Launcher Overhaul							90,680	90,000		
22	Dry Storage South Minuteman Launcher Upgrades					10,643	12,000				
22	Dry Storage Web Cam				7,000						
22	Marine Forklift Replacement			218,693	275,000						
36	Anthony's Roof Replacement		200,000	212,754							
60	Fiber Optics Installation at Harbor Square										
60	Harbor Square Capital Maintenance		50,000		50,000		50,000		25,000	477,699	
60	Harbor Square Replace HVAC Units (2-3/yr)							12,743	30,000		
60	Harbor Square Tenant Improvements					35,737		13,424	25,000	3,527	
62	Harbor Square Building 2 Grease Interceptor								30,000		
	TOTAL	224,048	1,070,000	843,553	667,000	363,618	342,000	166,425	584,500	666,400	(
			0.45.050		(176 552)		(01 (10)		410.075		
	Budget Under/(Over) Spent		845,952		(176,553)		(21,618)		418,075		

Notes:

Capital maintenance details are on the next page.

2013 <u>Budget</u> 10,000 50,000 15,000 10,000 25,000 30,000	
200,000 35,000	
5,000 20,000 8,000 100,000 8,000	
35,000 25,000 35,000 25,000 636,000 (30,400)	

Port of Edmonds Capital Maintenance Detail

Cost						
Center	Item	<u>2009</u>	<u>2010</u>	<u>2011</u>	2012	<u>2013</u>
00	4 Storage Cabinets	2,349				
00	Awnings at Marina Operations				3,541	
00	Heat Pump at Marina Operations Office			7,573		
00	Marina Operations Carpet	3,113				
00	Marina Operations Storage Shed					11,722
00	Miller Wildcat Generator					3,871
00	North Boardwalk Improvements	22,019				
06	Electrical Upgrades Phase 1					94,573
11	18 Dock Carts	4,846				
11	Alfab Workboat New Bottom		21,802			
11	M and N Dock Waler Replacement			241,353		
11	Mid-Marina Breakwater Additional Costs		248,601			
22	Dry Storage Launcher Renovation		92,262			
22	North D/S Launcher Cylinder Overhaul				14,047	
		32,327	362,665	248,925	17,588	110,167